POLICY AND PROCEDURE MANUAL OF
THE EARLY AMERICAN INDUSTRIES ASSOCIATION

Purpose and Scope: The Policy and Procedure Manual is designed to supplement the Bylaws by providing information about the policies and procedures that govern The Early American Industries Association. These policies and procedures are to be used by the Officers, the Executive Director, the Board of Directors and all Committee Chairpersons. These policies and procedures are intended to further the mission of The Early American Industries Association, provide historical continuity, ensure fiscal integrity, and support the continued viability of The Early American Industries Association.

A number of additional benefits are expected from the use of this manual. These include a consistency of interpretation and processes, a clear understanding of the duties and responsibilities of those members serving in leadership positions, and a clear understanding of the duties and responsibilities of the Executive Director. This manual is not intended to include a description of every function of The Early American Industries Association nor of every activity conducted by EAIA. This manual is intended to be a living document that will change as necessary to fit the needs of The Early American Industries Association. No policy or procedure in this manual can contradict, alter, or supersede the Bylaws.

How to Use the Policy and Procedure Manual: All Officers, the Executive Director, members of the Board of Directors and Committee chairpersons are responsible for using the Policy and Procedure Manual in the performance of their duties.

The Policy and Procedure Manual is organized into sections that should assist the user in locating information easily. The Table of Contents lists these sections.

Updating the Policy and Procedure Manual: The Second Vice-President maintains the Policy and Procedure Manual. The Second Vice-President shall annually review the Policy and Procedure Manual to ensure that it continues to further the mission of EAIA. All officers, the Executive Director, members of the Board of Directors, and Committee chairpersons are responsible for identifying areas in need of new or revised policy or procedure change and for recommending appropriate changes to the Board of Directors. The Board of Directors must approve all new policies, procedures, or changes to existing policies or procedures. All proposed changes to the Policy and Procedure Manual must be approved by a majority vote of members present at a scheduled meeting of the Board of Directors. Upon approval, the Second Vice-President incorporates the changes into the Policy and Procedure Manual.

Compliance: All Officers, the Executive Director, members of the Board of Directors, committee chairpersons are responsible for following the established policies and procedure outlined in this manual.

Revised July 17, 2017
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**Section 1: Corporate Structure**

**1.1 Articles of Incorporation**
The Early American Industries Association was duly incorporated under the laws of the State of New York on February 26th, 1942, and is organized pursuant to the Membership Corporations Law of the State of New York. The full text of the certificate of incorporation is included in Appendix A. The corporate office of record and registered agent is John Verrill, P.O. Box 524, Hebron, Maryland, 21830.

**1.2 Certificates of Exemption**
The Early American Industries Association has been determined to be a tax-exempt organization under section 501© (3) of the Internal Revenue Code. The full text of the IRS determination is included in Appendix A.

The Early American Industries Association has been granted an exemption of sales taxes in the following states.

**Missouri**
The full text of the exemption is included in Appendix A.

**Section 2: Corporate Identity and Property**

**2.1 Logo**
The logo of The Early American Industries Association is the design of the Association and is only to be used in conjunction with official business matters and in publications and/or on products authorized by the Board of Directors. The logo shall be displayed on all EAIA stationery, certificates, and on other official documents when practical. Any unauthorized use of the logo shall be deemed as misrepresentation of the Association and illegal use of Association property.

**2.2 Corporate Seal**
The Executive Director is responsible for retaining the corporate seal. The seal is to be used only at the direction of the Board of Directors. The seal is to be used only for official EAIA documents, e.g., certificates, legal documents.

**2.3 Stationery and Supplies**
Stationery and supplies are the property of EAIA and shall be used only for purposes of conducting association business as duly authorized by the Executive Director. Unauthorized use of these properties shall be deemed as misrepresentation and illegal use of EAIA property. Persons in possession of EAIA stationery or supplies shall promptly surrender such properties at the time the individual leaves office or the term of responsibility to the association expires, when the stationery or supplies become obsolete or as otherwise directed by the Executive Director.
Section 3: Membership

3.1 General Membership
Any person or institution interested in the Mission of The Early American Industries Association is eligible for membership upon completion of an application and payment of dues. Members are entitled to attend all meetings of the association and receive the publications, Shavings and The Chronicle. The membership year is from January 1st thru December 31st. No matter when a member joins during the membership year, they shall receive all issues of Shavings and The Chronicle for that membership year.

3.2 Dues
The amount of annual dues for membership is determined by the Board of Directors. Annual membership dues become payable on January 1st of each year and cover membership for that calendar year, or from the date joined through the end of the current calendar year. Annual dues for membership not received by the last day of February of each year are considered delinquent.

3.3 Membership Levels
The Early American Industries Association receives substantial support for its work from members who choose a higher level of membership. The following membership levels are currently available:

a. $ 44 - Individual/Institutional Member
b. $ 54 - Individual/Institutional Member – outside the United States
c. $ 60 - Member & Spouse Member – both are full members with voting privileges
d. $ 65 - Outside the United States (All members joining at this level or any higher level will be entitled to having both the member and his/her spouse be full members with voting privileges.)
e. $ 25 - Student Membership
f. $ 65 - Contributing Member
g. $ 100 - Sustaining Member
h. $ 250 - Benefactor Member
i. $ 500 - Patron Member

3.4 Membership List
The Early American Industries Association mailing list will be made available to other organizations with similar interests for the purpose of informing our members of organizations, programs, or events that may be of interest to EAIA members. The membership list will not be made available for purposes inconsistent with our tax-exempt status or for activities inconsistent with the mission of EAIA. The list will be made available only in the form of printed labels with the understanding that they are for one-time use for the stated purpose and will not be duplicated. The charge for production of the labels and their delivery is to be paid by the recipient. Release of the membership list to other organizations must be authorized by the Executive Committee and/or the Board of Directors.
Section 4: Board of Directors

4.1 Duties and Responsibilities of the Board of Directors

An effective nonprofit organization needs a strong Board of Directors that understands its responsibilities and pursues them with passion. If the Early American Industries Association is to fulfill its mission and meet the needs of its membership, Board members need to accept the responsibilities of Board membership.

The responsibilities of individual Board members include:

1. A commitment to attend all board meetings, the meetings of any committee on which you serve, and the EAIA annual meeting;

2. Sharing your resources, expertise and talents with EAIA;

3. Being well informed about EAIA’s mission, bylaws, programs, and publications;

4. Preparing for each Board of Directors and various committee meetings by reviewing the agenda and supporting materials prior to board and committee meetings;

5. Actively participating in the board meetings;

6. Agreeing to serve on at least one committee, and offering to take on special assignments and fulfilling commitments within the agreed upon deadlines;

7. Making a personal financial contribution to EAIA as your personal circumstances allow and encouraging the financial support of EAIA by others;

8. Eagerly informing others about EAIA and encouraging them to join. Helping enhance EAIA’s public image and serving as an EAIA good will ambassador;

9. Suggesting possible nominees to the Board who can make significant contributions to the work of the Board and the programs of EAIA.

10. Assisting the board in carrying out its fiduciary responsibilities by reviewing the financial statements, and approving the budget;

11. Selecting, supporting and reviewing the performance of the Executive Director of the Early American Industries Association. Reviewing and evaluating the performance of the Executive Director on the basis of his/her job description, including his/her relationship with the Board and EAIA officers, program planning and implementation, and management of the Early American Industries Association and its resources;

12. Being loyal to EAIA;
13. Being accessible to the Executive Director and other members of the Board as needed;

14. Taking the initiative and providing leadership!

Personality characteristics that will help you be an effective board member and enjoy your tenure on the Board include:

1. **The ability to**: listen, analyze, think creatively, and work well with people both individually and in a group.

2. **Willingness to**: prepare for and attend board and committee meetings, ask questions take responsibility, and follow through on a given assignment, contribute personal and financial resources in a generous way according to your personal circumstances.

3. **Possess**: honesty, sensitivity to and tolerance of differing views, a friendly, responsive, and patient approach, community building skills, personal integrity, a developed sense of values, concern for EAIA’s success and development, and possibly most important of all, a **sense of humor**!
Section 5: Officers

5.1 Duties and Responsibilities of the President

The President of the Early American Industries Association has a key role in the success of the Association. As the primary spokesperson for the Early American Industries Association, the President shall strive to ensure the consistent achievement of the mission, programs and goals of the Early American Industries Association. Through a commitment to the mission and programs of the association the President provides leadership and direction to the membership of the Early American Industries Association and its Board of Directors.

Specific duties and responsibilities include:

1. **Board Meetings:** Establish an agenda for all meetings of the Board in conjunction with the Executive Director. Ensure that all the necessary materials are prepared and made available to all members of the Board at least 30 days prior to scheduled Board meetings. The President shall preside at all regular and special meetings of the Board.

2. **Annual Business Meeting:** Establish an agenda in cooperation with the Executive Director. Preside at the Annual Business Meeting. Prepare and present the “President’s Report” at the Annual Business Meeting. The President’s report should briefly summarize the state of EAIA, highlight current Board issues and objectives, and inform members of upcoming Annual Meetings. Recognize outgoing and incoming Board Members in conjunction with the Meetings and Program Committee. Recognize other leadership position changes as applicable. Upon leaving tenure, the outgoing President should introduce the incoming President. The incoming President should then in turn express EAIA’s appreciation to the outgoing President.

3. **Executive Committee:** Prepare an agenda for all Executive Committee Meetings. Preside at all meetings of the Executive Committee.

4. **Standing Committees and Special Committees:** Appoint committee chairpersons and committee members. In concert with the Board, review committee responsibilities. Maintain contact with committees. Encourage and support committee chairpersons and committee activities. Ensure follow-through on all assigned committee tasks. Facilitate communication between committees and the Board. The President is an ex-officio member of all committees.

5. **EAIA Officers:** Communicate effectively and regularly with all of the officers of the Association. Assist them in orientation to the duties and responsibilities of their office. Be accessible to officers in regards to the activities and business of the association. Encourage and support EAIA officers.

6. **Executive Director:** Establish and maintain a cooperative working relationship with the Executive Director. Ensure that the Executive Director follows through on all board assigned tasks. Ensure that the Executive Director is performing the duties and responsibilities outlined in the Executive Director’s job description. Coordinate the Executive Director’s annual job and performance review.
7. **EAIA Publications:** *The Chronicle* and *Shavings* are vital to the mission of The Early American Industries Association. The President shall submit a “President’s Column” for each issue of Shavings on a topic of his/her choice regarding the activities, goals and issues important to the mission and future of the association. The “President’s Column” shall be submitted prior to the deadline for publication of each issue of *Shavings*. The President should become acquainted with and communicate effectively with the Editor of *Shavings*, and with the Editor and the Editorial board of *The Chronicle*. The President shall encourage members of the association to contribute to both *Shavings* and *The Chronicle*. The President will work with the Executive Director, the officers, the Board, and the Publications Committee to provide any other assistance necessary to ensure that all EAIA publications fulfill the mission of the association and the needs of the membership.

8. **Representation and General Responsibilities:** The President shall act as the principal spokesperson for The Early American Industries Association. The President shall be accessible and responsive to communication from the Executive Director, Officers, Board members and all other members of the Association. The President must be able to devote an adequate amount of time to the responsibilities of the office and to the activities of the Association. The President shall effectively represent EAIA to other organizations with similar interests. The President shall willingly listen to and appropriately respond to suggestions, comments, compliments and criticisms from the membership and others while continuously remembering that he/she represents the entire organization.

5.2 **Duties and Responsibilities of the First Vice-President**

The First Vice-President of The Early American Industries Association in the absence of the President shall assume the duties and responsibilities of the President. The First Vice-President shall become oriented to all the duties and responsibilities of the President.

Specific duties and responsibilities include:

1. **Board Meetings:** The First Vice-President shall preside over all meetings of the Board in the absence of the President.

2. **Annual Business Meeting:** The First Vice-President during his/her tenure of office shall serve on the Meeting and Programs Committee. The First Vice-President shall take a primary role in assisting the chairperson of the Meetings and Programs Committee in planning and managing the Annual Business Meeting. At the conclusion of each Annual Business Meeting, the First Vice-President shall write a summary of the meeting for publication in *Shavings*. In addition, the First Vice-President shall present to the Board of Directors at the next meeting of the Board of Directors a summary of the Annual Business Meeting that will include the following: location of the meeting, total attendance, theme, financial results, and suggestions for improvements.

3. **Treasurer:** During his/her term of office the First Vice-President shall serve as Treasurer of the Corporation. Duties include: a.) Preparing the annual budget in cooperation with the Executive Director, b.) Presenting the annual budget for
approval to the Board of Directors at the fall meeting of the Board of Directors, c.) Ensuring that the Association operates within the budget guidelines, d.) Monitoring the design and implementation of an appropriate bookkeeping system in concert with the Executive Director, e.) Working with the Executive Director to prepare the budgets for any special programs carried out by EAIA (i.e. the Eastfield Summer Workshops, the European Tool Tour) and ensuring that those programs operate within their budget guidelines, f.) Working with the Executive Director and the chair of the Publications Committee to prepare the budgets for Shavings and The Chronicle and ensure that those publications operate within their budget guidelines, g.) Working with the Executive Director and the chair of the Annual Meeting Committee to develop a budget for the annual meeting and insuring that the Annual Meeting Committee operates within their budget guidelines.

4. **Executive Committee:** The First Vice-President shall be a member of the Executive Committee. The First Vice-President shall chair meetings of the Executive Committee in the absence of the President.

5. **Standing Committees and Special Committees:** The First Vice-President shall become familiar with the purpose and work of all Standing and Special Committees. The First Vice-President shall encourage and support committee chairpersons and committee activities.

6. **EAIA Officers:** The First Vice-President shall communicate effectively with all the officers of the association. The First Vice-President shall assist them in orientation to the duties and responsibilities of their office. The First Vice-President shall be accessible to officers in regards to the activities and business of the association. The First Vice-President shall encourage and support EAIA officers.

7. **Executive Director:** The First Vice-President shall establish and maintain a cooperative working relationship with the Executive Director. The First Vice-President shall actively participate in the Executive Director’s annual job and performance review.

8. **EAIA Publications:** The First Vice-President shall become acquainted with the editors of both Shavings and The Chronicle. The First Vice President shall encourage members of the association to contribute articles to both Shavings and The Chronicle.

9. **General Responsibilities:** The First Vice-President shall assist in the orientation of new Directors. The First Vice-President shall have knowledge of and understanding of the mission and programs of The Early American Industries Association. The First Vice-President shall effectively represent EAIA to other organizations with similar interests.

5.3 **Duties and Responsibilities of the Second Vice-President**

The Second Vice-President of The Early American Industries Association in the absence of the First Vice-President shall assume the duties and responsibilities of the First Vice-President. The
Second Vice-President shall become oriented to all the duties and responsibilities of the First Vice-President.

Specific duties and responsibilities shall include:

1. **Board Meetings**: The Second Vice-President shall attend and participate in all meetings of the Board of Directors. The Second Vice-President shall annually review and become familiar with the bylaws and policy and procedure manual of The Early American Industries Association. If a question arises at a Board of Directors meeting requiring explanation of the bylaws or the policy and procedure manual, the Second Vice-President shall be called upon to provide the explanation and/or clarification. The Second Vice-President shall be responsible for updating the bylaws and the policy and procedure Manual. The Second Vice-President shall ensure that all members of the Board of Directors have an up to date version of the Bylaws and the Policy and Procedure Manual.

2. **Annual Business Meeting**: The Second Vice-President during his/her tenure of office is encouraged to attend and volunteer to help during the Annual Business Meeting.

3. **Executive Committee**: The Second Vice-President shall be a member of the Executive Committee. If a question arises at a meeting of the Executive Committee requiring explanation of the Bylaws or the Policy and Procedure Manual, the Second Vice-President shall be called upon to provide the explanation and/or clarification.

4. **EAIA Officers**: The Second Vice-President shall communicate effectively with all of the officers of the association. The Second Vice-President shall assist them in orientation to the duties and responsibilities of their office. The Second Vice-President shall be accessible to officers in regards to the activities and business of the association. The Second Vice-President shall encourage and support EAIA officers.

5. **Standing Committees and Special Committees**: The Second Vice-President shall chair a standing committee. The Second Vice-President shall encourage and support committee chairpersons and committee activities.

6. **Executive Director**: The Second Vice-President shall establish and maintain a cooperative working relationship with the Executive Director. The Second Vice-President shall actively participate in the Executive Director’s annual job and performance review. The Second Vice-President shall forward any changes in the Bylaws or the Policy and Procedure Manual to the Executive Director for long term safekeeping. The Second Vice-President shall ensure that the Executive Director has an up to date copy of the Bylaws and the Policy and Procedure Manual.

7. **EAIA Publications**: The Second Vice-President shall become acquainted with the editors of both Shavings and The Chronicle. The Second Vice-President shall encourage members of the association to contribute articles to both Shavings and The Chronicle. The Second Vice-President shall ensure that an up to date version of the Bylaws and the Policy and Procedure Manual is available to the membership through EAIA publications, the EAIA website, or the EAIA membership directory.
8. **General Responsibilities:** The Second Vice-President shall assist in the orientation of new Directors. The Second Vice-President shall have knowledge of and understanding of the mission and programs of The Early American Industries Association. The Second Vice-President shall effectively represent EAIA to other organizations with similar interests.

5.4 **Duties and Responsibilities of the Secretary**

The Secretary of the Early American Industries Association shall perform the duties outlined in Article II, Section 5 of the Bylaws. The Secretary has responsibility for recording and maintaining the record of the business and correspondence of the membership and the Board of Directors of The Early American Industries Association.

Specific duties and responsibilities include:

1. **Board Meetings:** The Secretary shall send notices of all meetings of the Board of Directors in accordance with the Bylaws. The Secretary will prepare and circulate a “sign in sheet” for all meetings of the Board of Directors. Directors, officers, invited guests, and others will sign in prior to all meetings of the Board of Directors. The Secretary shall record and sign the minutes of all meetings of the Board of Directors. The Secretary shall attach to the minutes copies of all reports from board members, committees, and others accepted by the Board as part of the minutes of a meeting of the Board of Directors. The Secretary shall distribute minutes of all meetings of the Board to all board members within 30 days of any meeting of the Board. The Secretary shall prepare correspondence as directed by the Board of Directors. The Secretary shall maintain and distribute to all members of the Board, an up to date directory of Board members and officers, including their names, addresses, e-mail addresses, phone numbers, and current position and tenure on the board.

2. **Annual Business Meeting:** The Secretary shall determine that a quorum as outlined in the Bylaws is present at the beginning of each Annual Business Meeting. The Secretary shall record and sign the minutes of the Annual Business Meeting. The Secretary will read the minutes of the previous Annual Business Meeting at each Annual Business Meeting and request a motion for approval of those minutes. At the conclusion of the Annual Business Meeting, the Secretary shall prepare a copy of the minutes of that year’s meeting for publication in the next issue of Shavings.

3. **Executive Committee:** The Secretary shall be a member of the Executive Committee. The Secretary shall record and sign the minutes of any meetings of the Executive Committee. The Secretary shall distribute a copy of the minutes of any Executive Committee within 30 days of any meeting of the Executive Committee members of the Executive Committee and to all members of the Board of Directors.

4. **Standing Committees and Special Committees:** The Secretary shall receive, collate, and maintain a copy of the minutes of all committee meetings of all standing committees and special committees of The Early American Industries Association.

**Special Attention: Nominations Committee:** The Secretary shall perform the duties assigned regarding the election of directors and officers as state in Article II,
Section 1 of the Bylaws. The Secretary shall announce the results of the election of
members of the Board of Directors, and the election by the Board of the newly
elected officers of The Early American Industries Association to the membership at
the Annual Business Meeting. The Secretary shall prepare a report on these elections
that shall be published in the first issue of Shavings sent to the membership after the
Annual Business Meeting.

5. **EAIA Officers**: The Secretary shall communicate effectively and regularly with all
of the officers of the Association. The Secretary shall be accessible to officers in
regards to the activities and business of the Association. The Secretary shall
encourage and support EAIA officers.

6. **Executive Director**: The Secretary shall establish and maintain a cooperative
working relationship with the Executive Director. The Secretary shall forward to the
Executive Director for long term safekeeping a copy of the minutes of the Annual
Business meeting and any meetings held by the Board of Directors and the Executive
Committee. The Secretary shall actively participate in the Executive Director’s
annual job and salary review.

7. **Representation and General Responsibilities**: The Secretary shall effectively
represent EAIA to other organizations with similar interests. A knowledge of and
commitment to the mission, programs and publications of the association will
enhance the Secretary’s ability to contribute to the success of the association.
Section 6: Executive Director

6.1 Duties and Responsibilities of the Executive Director

The Executive Director of The Early American Industries Association functions as the Chief Executive Officer of the association. The Executive Director is appointed by the Board of Directors, and serves at the pleasure of the Board of Directors. The Executive Director reports to the Board of Directors and is responsible for the association’s consistent achievement of its mission and financial objectives. The Executive Director is responsible for administrative management of the association and is responsible for implementation of policies, programs, and objectives set by the Board of Directors. The Executive Director must possess a strong commitment to mission and programs of The Early American Industries Association. The Executive Director shall strive to ensure the consistent achievement of the mission, programs, and goals of The Early American Industries Association. Guidance, support, and direction are provided to the Executive Director by the Board of Directors through the President and the Executive Committee.

Specific duties and responsibilities include:

1. **Board Meetings**: The Executive Director shall reserve appropriate space for all meetings of the Board of Directors. The Executive Director shall ensure that the appropriate materials, supplies, and equipment are available at all meetings of the Board. The Executive Director shall ensure that all the necessary materials are prepared and made available to all members of the Board at least 30 days prior to all scheduled Board meetings. The Executive Director shall work with the President to schedule meetings of the Board and develop the agenda for all meetings of the Board. The Executive Director shall attend all meetings of the Board. The Executive Director shall prepare and present an Executive Director’s report at all scheduled Board meetings. The Executive Director shall retain a permanent copy of the minutes of all meetings of the Board of Directors.

2. **Annual Business Meeting**: The Executive Director shall establish an agenda in cooperation with the President. The Executive Director shall assist the Meeting and Programs Committee in planning and budgeting for the Annual Business Meeting. The Executive Director shall ensure that the Meetings and Programs Committee operates within budget guidelines. The Executive Director shall assist the chair of the Meetings and Program Committee in the successful execution of the annual business meeting. The Executive Director shall retain a permanent copy of the minutes of each Annual Business Meeting.

3. **Executive Committee**: The Executive Director shall be a non-voting member of the Executive Committee. The Executive Director shall work with the President to expedite the planning and preparation for all Executive Committee meetings. The Executive Director shall retain a permanent copy of the minutes of all Executive Committee meetings.

4. **Standing Committees and Special Committees**: The Executive Director shall maintain an up to date list of the chairperson and members of all standing and special committees of the Association. The Executive Director shall serve as an information
and material resource for all committee chairpersons. The Executive Director shall encourage and support committee chairpersons and committee activities. The Executive Director shall serve as a liaison between committees when necessary. The Executive Director shall facilitate communication between committees and the Board of Directors. The Executive Director shall retain a permanent copy of the minutes of all the meetings of the standing and special committees.

5. **EAIA Officers:** The Executive Director shall communicate effectively and regularly with all the officers of the Association. The Executive Director shall assist them in orientation to the duties and responsibilities of their office. The Executive Director shall be accessible to officers in regards to the activities and business of the Association. The Executive Director shall encourage and support EAIA officers.

6. **EAIA Publications:** *The Chronicle* and *Shavings* are vital to the mission of The Early American Industries Association. The Executive Director shall supervise the editors of *The Chronicle* and *Shavings*. The Executive Director shall be responsible for publishing the annual Membership Directory. The Executive Director shall solicit advertising for both *Shavings* and the annual Membership Directory. The Executive Director shall prepare and supervise an annual budget for *The Chronicle, Shavings*, and the annual Membership Directory. The Executive Director shall assist with the recruitment of authors and articles for both *The Chronicle* and *Shavings*. The Executive Director shall work with the editors, the officers, the Board of Directors and the Publications Committee to provide any other assistance necessary to ensure that all EAIA publications fulfill the mission of the association and the needs of the membership.

7. **Fiscal and Financial Responsibilities:** The Executive Director shall:
   a. Monitor receipt of all securities and monies due to and held by the organization;
   b. Ensure that all funds are properly deposited and disbursed in a timely manner to the appropriate accounts;
   c. Carry out the daily financial transactions necessary to carry out the business of the Association;
   d. Submit monthly income and expense statements and balance sheets to all members of the Board;
   e. Submit annual financial reports of the association to the Board of Directors;
   f. Ensure that all Federal, State, and local financial reports are filed on a timely basis;
   g. Work with the First Vice-President in the preparation of the annual budget and monitor its implementation;
   h. Work with the First Vice-President to ensure that the association operates within budget guidelines;
   i. Ensure that the association maintains its tax-exempt status through the state of Missouri;
   j. Work with the First Vice-President to oversee the design and implementation of an appropriate bookkeeping and accounting system;
   k. Contract with an independent CPA to conduct an annual audit;
1. Sign fiscal forms and instruments as necessary;
2. File the annual report to the United States Postal Service to maintain the association’s periodicals postage permit;
3. Ensure that any insurance policies necessary to carry out the business of the Association are up to date and in force;
4. The Executive Director shall be bonded;

8. **Program Responsibilities:** The Executive Director shall:
   a. Develop the program and advance advertising for the EAIA Eastfield Summer Workshops;
   b. Engage the instructors for the Eastfield Summer Workshops;
   c. Work with the First Vice-President to prepare the budget for the Eastfield Summer Workshops and present the budget for approval by the Board of Directors at the fall Board meeting;
   d. Work with the First Vice-President to ensure that the Eastfield Summer Workshops operate within the budget guidelines;
   e. Make all necessary preparations for the Eastfield Summer Workshops and manage the program when it occurs;
   f. Prepare an appropriate summary article about the Eastfield Summer Workshops for publication in the first issue of *Shavings* that is published after the conclusion of the Eastfield Summer Workshops;
   g. Develop the program and advance advertising for the annual EAIA Tool Tour, researching points of interest, providing the necessary information to the appropriate travel agency to develop the itinerary, make travel reservations and all other arrangements necessary;
   h. Work with the First Vice-President to prepare the budget for the EAIA Annual Tool Tour and present the budget for approval by the Board of Directors at the fall board meeting;
   i. Work with the First Vice-President to ensure that the EAIA Tool Tour operates within the budget guidelines;
   j. Manage the EAIA Tool Tour when it occurs;
   k. Prepare an appropriate summary article about the EAIA Tool Tour for publication in the first issue of *Shavings* published after the Tool Tour;

9. **Record Keeping Responsibilities:** The Executive Director shall:
   a. Maintain an up to date record of the membership;
   b. Provide an annual report on the membership to the Board of Directors;
   c. Welcome new members and ensure that they receive a “new member” packet in a timely fashion;
   d. Prepare and mail the membership renewal notices and reminders;
   e. Continuously update and maintain the permanent records of the Association;
   f. Ensure that the Association’s records are protected for long term safekeeping;
   g. Maintain custody of the corporate seal and affix an impression of the seal to documents as directed by the Board of Directors;
   h. Prepare and present to the Board of Directors an annual inventory of the physical assets of the association;
10. **General Responsibilities:** The Executive Director shall:

   a. Provide and maintain an office adequate to carry out the business of the Association;

   b. Provide and maintain adequate storage space necessary to carry out the business of the Association;

The Executive Director shall be accessible and responsive to communication from the officers, Board of Directors and all other members of the association. The Executive Director shall effectively represent EAIA to other organizations with similar interests. The Executive Director shall willingly listen to and appropriately respond to suggestions, comments, and criticisms from the membership and others while continuously remembering that he/she represents the entire organization. The Executive Director shall eagerly inform others about The Early American Industries Association and encourage them to join. The Executive Director shall strive to enhance EAIA’s public image and serve as an EAIA good will ambassador.
Section 7: Committees

7.01 Committees
Committees, comprised of active members of The Early American Industries Association, are established to perform specific functions for the Association. These committees may also be structured to provide specific services to the membership of the Association. Standing committees are outlined in the Bylaws and continue on an ongoing basis. Special committees may be established by the Board of Directors to accomplish special purposes and are not intended to continue on an ongoing basis. Committee appointments shall be made by the President and approved by the Board of Directors.

7.02 Duties and Responsibilities of Committee Chairpersons
The committee chairpersons shall work in conjunction with the President to select committee members. It is the responsibility of the chairperson to insure that their committee works effectively as a committee. Each committee shall:

a. Develop goals and objectives in keeping with the committee’s purpose, the Bylaws, and the mission statement;
b. Hold meetings of your committee as frequently as necessary to accomplish the goals and objectives of the committee;
c. Prepare and submit reports to the Board of Directors prior to the scheduled semi-annual board meetings. These reports should assess the committee’s effectiveness in reaching its objectives and make recommendations for future activities;
d. Submit any requested action items to the Board of Directors prior to the scheduled semi-annual board meetings;
e. Comply with budget parameters;
f. Forward to your successor all pertinent records and reports. In the event of a committee chairperson’s resignation or inability to continue as chairperson, forward all pertinent records and reports to the Executive Director;
g. Forward a copy of all committee meeting minutes for retention by the Executive Director in the association’s permanent record book.

7.03 Membership Committee
Purpose: To secure an active growing membership of interested individuals and organizations in The Early American Industries Association.

Committee Membership: The Chairperson and at least one other member shall be appointed from the Board of Directors to serve a two-year term on the committee. Two other members shall be appointed from the general membership. Staggering the terms of membership on the committee is desirable.

Committee Activities:
a. Solicitation of new members is an important activity for the committee. Committee members shall be active in seeking out individuals and institutions that would be interested in joining EAIA;
b. Explaining the advantages of membership in EAIA on a person-to-person basis is the responsibility of all EAIA members. The committee shall support and encourage these efforts by all members of EAIA;
c. Developing programs, literature, and activities to increase public knowledge about EAIA and its mission with the goal of increasing the membership of EAIA;
d. Developing programs and activities aimed at retaining current EAIA members;
e. Developing programs and activities designed to encourage current members to renew at higher membership levels;
f. Prepare a report of the activities of the committee for presentation at each meeting of the Board of Directors.

7.04 Meetings and Program Committee

**Purpose:** To plan and successfully carry out the Annual Meeting of The Early American Industries Association.

**Committee Membership:** The committee shall consist of four members. The Chairperson shall be appointed by the President and may be a member of the Board of Directors or from the general membership. The First Vice-President shall serve on this committee. Another member of the Board of Directors shall serve on this committee. The President shall also appoint a member from the Board of Directors or from the general membership to be the Publicity Director for the Annual Meeting. Additional members may be appointed at the request of the Chairperson.

**Committee Activities:** The Meetings and Programs Committee shall be responsible for the following tasks:

a. Selecting a location for the Annual Meeting. Meeting locations should be selected at least three years ahead of the actual meeting;
b. Presenting the location for the Annual Meetings to the Board of Directors for their approval;
c. Developing a budget with the First Vice-President and with the Executive Director for the Annual Meeting, and comply with those budget parameters;
d. Selecting a hotel for the Annual Meeting;
e. Contacting museums/historic sites;
f. Negotiating and signing contracts with suppliers (hotels, caterers, buses, etc.) All contracts must be signed by the committee Chairperson and the Executive Director;
g. Scheduling of all meeting events;
h. Scheduling speakers and demonstrators;
i. Developing publicity for the Annual Meeting. This shall be the primary responsibility of the Publicity Director;
j. Writing the copy for the Annual Meeting registration brochure, getting the registration brochure printed, and mailed to the membership at least 100 days prior to the Annual Meeting;
k. Writing promotional articles for Shavings and the EAIA website including publicity photos from city, museum, or historic site sources. These articles should be available for publication in Shavings and posting on the EAIA website at least four months before the Annual Meeting;

l. Processing Annual Meeting registrations as they are received, sending confirmation to the registrants, and forwarding all of the monies received to the Executive Director;

m. Preparing the registration packets including badges, schedules, attendee lists, etc;

n. Consulting with the managers of the Tool Exchange, Displays, Whatsts, Silent Auction and the Speakers and Demonstrations during meeting planning and during the event to ensure that these activities have a time and a place;

o. Consulting with the Executive Director to ensure that a time and place has been established for the Board of Directors meeting;

p. Arranging entertainment/speaker for the Saturday night banquet;

q. Recruiting volunteers to staff the registration table at the Annual Meeting;

r. Serving as a contact person between EAIA members and hotel, museum, or historic site staff as needed during the meeting;

s. Co-ordinate the recognition of retiring Officers and Board Members at the Annual Business Meeting. It is advised that the recognitions should include Certificates of Service to the EAIA.

t. At the conclusion of the Annual Meeting the committee shall prepare an article reporting on the Annual Meeting for publication in the first issue of Shavings published after the Annual Meeting;

u. Preparing a report of the Annual Meeting for inclusion in the permanent records of The Early American Industries Association. This report shall include: a copy of the registration brochure, the number of attendees, a list of the attendees, information regarding the hotel, and meeting site, the cost of the hotel rooms, and a summary of the expenses for the meeting. This information is designed to be of assistance in planning subsequent Annual Meetings;

v. Prepare a report of the activities of the committee for presentation at each meeting of the Board of Directors;

See Appendix B for a schedule of tasks and other information helpful in planning and executing the Annual Meeting.

7.05 Publications Committee

Purpose: The Chronicle serves to bring to the membership of The Early American Industries Association a broad range of high quality articles on early American industries, tools, and technology related to the mission of the association in a high-quality magazine format. Shavings serves to effectively and creatively inform the membership of the activities and programs of the association and any other information that may be of interest. The committee will provide assistance and support to the Editor of The Chronicle and to the Editor of the newsletter Shavings. In addition, the committee will provide support for the Membership Directory and with any other EAIA special publications as requested by the Board of Directors.

Committee Membership: The committee shall consist of the following members:
a. Editor of *The Chronicle*,
b. Editor of *Shavings*,
c. Executive Director,
d. A member of the Board of Directors who will serve as chairperson,
e. Additional members appointed from the general membership as requested by the Chairperson,

**Committee Activities:**

a. Establish and maintain an Editorial Board for *The Chronicle* to provide a body of expertise covering the major areas delineated in the EAIA mission statement and specific subjects of interest to the EAIA membership. The Editorial Board shall serve as a resource to the editor for review and comment on articles submitted to *The Chronicle*. The Chairperson of the Publications Committee shall serve as a member of *The Chronicle* Editorial Board;
b. Help solicit authors and subject matter for *The Chronicle* and *Shavings*. Encourage EAIA members and others to submit articles to *The Chronicle*. Inform the editor of authors working on subjects appropriate for *The Chronicle*;
c. Work to ensure that *The Chronicle* is indexed as it is published;
d. Work with the First Vice-President and the Executive Director to develop an annual budget for *The Chronicle* and *Shavings*;
e. Prepare an annual report of the activities of the committee for presentation at the spring meeting of the Board of Directors.

See **Section 9** and **Appendix C** for additional information regarding EAIA publications.

### 7.06 Endowment Fund Committee

**Purpose:** To fulfill the mission of the Endowment Fund of The Early American Industries Association, which is to provide members and friends the opportunity to make charitable gifts to The Early American Industries Association. These charitable gifts will become a permanent endowment of financial support for The Early American Industries Association.

**Committee Membership:** The membership of the Endowment Fund Committee shall consist of:

a. The President,
b. The First Vice President,
c. Two members of the EAIA Board of Directors,
d. Two members from the general membership appointed by the President. The two members from the Board of Directors will each serve a three-year term. These two members may be reappointed to serve a second three-year term. The two members from the general membership will each serve a three-year term. These two members may be reappointed to serve a second three-year term. All other members
of the committee will serve on the Endowment Fund Committee as long as they hold
their respective offices or retain the chair of the Finance Committee.

**Committee Activities:** The Endowment Fund Committee shall:

a. Each year at its first meeting elect two officers, each for a one-year term, Chair and
Secretary of the Endowment Fund Committee;
b. Encourage gifts for the Endowment Fund;
c. Comply with the by-laws and Policies and Procedures of EAIA;
d. Follow the established investment objectives;
e. Select a qualified investment manager and communicate the investment guidelines
and objectives to the investment manager;
f. Develop investment objectives;
g. Monitor and evaluate the performance of the Endowment Fund;
h. Prepare an annual report on the value and performance of the Endowment Fund and
present that report to the Board of Directors at the spring meeting of the Board of
Directors and to the membership in *Shavings*.
i. Recommend to the Board of Directors at the Board of Directors Fall board meeting
the transfer of income from the Endowment Fund to the EAIA’s Annual Operating
Budget on January 1st of the following fiscal year. The amount transferred will be
determined by the following method: The Endowment Fund committee will
recommend the transfer of up to 5% of the value of the Endowment Fund based on
the rolling average of the Endowment Fund during the prior 12 calendar quarters.
The recommended amount will be transferred into the Association’s general operating
funds in three installments at the end of the first, second, and third quarters of the
Association’s fiscal year. This transfer of funds will require the passage of a motion
by the Board of Directors.

See **Appendix D** for further information regarding the Endowment Fund Guidelines and the
Endowment Fund Investment Objectives.

**7.07 Research Grants Committee**

**Purpose:** To provide financial assistance to individuals, students, and scholars undertaking
research focusing on the study and better understanding of early American industries as outlined
in the Mission Statement of The Early American Industries Association. Research grants should
lead to articles, publications, exhibits, or audiovisual materials. Recipients of the research grants
are to be strongly encouraged to submit articles to *The Chronicle*, create a display, or serve as a
speaker at an EAIA Annual Meeting. The research grants are awarded in April of each calendar
year. The Research Grants Committee is currently authorized to award up to three grants of
$2000 each calendar year for a total of $6000 if the funds are available. The first grant (that with
the largest stipend) is to be named in memory of Winthrop L. Carter. The second grant is to be
named in memory of John S. Watson.

**Committee Membership:** The Research Grant Committee shall be comprised of three
members:
a. The chairperson, appointed by the President. This individual may be a member of the Board of Directors, or from the general membership;
b. A member of the Board of Directors, appointed by the President;
c. A member from the general membership appointed by the President in consultation with the chairperson.

Committee Activities: The Research Grants Committee shall:

a. Develop the appropriate fact sheets, application forms, and any other forms necessary to successfully award the research grants;
b. Work with the Executive Director to determine the funds available each year for the Research Grants program;
c. By September 1st of each calendar year, prepare a news release announcing the EAIA Research Grant program, the availability of funds for the coming year, and information on how individuals may apply for the research grants. The deadline for receipt of research grant applications shall be March 15th of each calendar year. This news release should be made available to the editor for publication in the September issue of Shavings and to the Website Committee chairperson for inclusion on the EAIA website. Follow-up news releases are to be distributed as deemed necessary by the committee;
d. Acknowledge the receipt of all applications for research grants in a timely fashion;
e. Ensure that all members of the committee receive copies of all the applications as well as the “ranking sheet” for rating each application;
f. After the March 15th deadline, the committee will review and rank all the applications, and choose the recipients of the research grants;
g. Notify the recipients of their research grants and include in the notification the appropriate research grant check issued by the Executive Director;
h. Notify the President of EAIA of the recipients of the award so that a letter of congratulations can be sent to the recipients from the President;
i. Prepare a news release regarding the research awards and the recipients for publication in the May issue of Shavings and for posting on the EAIA website;
j. Prepare an annual report on the activities of the Research Grant Committee and submit it to the Board of Directors for the spring meeting of the Board;
k. Forward the applications of the recipients of the Research Grants to the Executive Director for inclusion in the permanent records of the association;
l. Ensure that news of any publications that arise from the Research Grants be forwarded to the editor of Shavings for publication and to the Website for posting.

See Appendix E for copies of the Fact Sheet and Application Forms used by the Research Grant Committee.

7.08 Awards Committee

Purpose: To solicit yearly nominations for the Long Time Service Award and J.D. Hatch Award and determine the recipients of those awards. One J.D. Hatch Award and a maximum of two Long Term Service Awards will be presented at the Annual Business Meeting.
**Committee Membership:** The Awards Committee shall consist of five members, including at least one Long Term Service Award recipient. The chairperson for this committee shall be appointed by the President from the Board of Directors. The other three members shall be appointed by the President in consultation with the chairperson.

**Committee Activities:** The Awards Committee shall:

a. Annually prepare an announcement for publication in *Shavings* and for posting on the EAIA website soliciting nominations from the membership of EAIA for the Long Time Service Award and the J.D. Hatch Award;
b. Collect the nominations received and vote on the candidates;
c. Inform the President and the Executive Director of the results of the Awards Committee vote;
d. Ensure that the appropriate citations, certificates and awards are prepared and available prior to the Annual Business Meeting;
e. Prepare a press release regarding the recipients of the Long Time Service Award and the J.D. Hatch award and forward the release after the Annual Business meeting to the editor of *Shavings* for publication and to the EAIA website committee for posting on the EAIA website;
f. Annually ensure that the record listing the recipients of the Long Time Service Award and the J.D. Hatch award is updated and forwarded to the Executive Director for inclusion in the permanent records of EAIA;
g. Prepare an annual report of the activities of the committee for presentation at the spring meeting of the Board of Directors;

See **Appendix E** for further information regarding the Long Time Service Award and the J.D. Hatch award and the procedures used to determine the granting of these awards.

### 7.09 Nominating Committee

**Purpose:** To annually present a slate of candidates for vacancies on the Board of Directors and for the election of the officers of The Early American Industries Association.

**Committee Membership:** The Nominating Committee shall consist up to five members chosen by the President. The Chairperson of the Nominating Committee shall be the immediate Past President of The Early American Industries Association. Additional members of the committee shall be appointed by the President in consultation with the chairperson. No more than two of the committee members shall be current officers or members of the Board of Directors.

**Committee Activities:** The Nominating Committee shall as outlined in the Bylaws, Article IV, Section 2:

a. Annually present a slate of candidates to the membership of EAIA for the officers of The Early American Industries Association;
b. Annually present a slate of candidates to the membership of EAIA for the vacancies on the Board of Directors of The Early American Industries Association;
c. When the slate of candidates for officers of The Early American Industries Association and the slate of candidates for vacancies on the Board of Directors of The Early American Industries Association has been determined, the chair of the
Nominating Committee will forward that slate to the Secretary for publication in *Shavings*.

**7.10 Website Committee:**

**Purpose:** The Website Committee shall develop, maintain and evaluate The Early American Industries Association website and presence on the World Wide Web.

**Committee Membership:** The chairperson shall be a member of the Board of Directors and appointed by the President. At least two and as many as four additional members may be appointed from the Board of Directors and/or the general membership by the President in consultation with the chairperson.

**Committee Activities:** The Website Committee shall:

a. Identify changes and updates that need to be made to the EAIA website;
b. Analyze ways to improve the website;
c. Maintain and update links that are published on the EAIA website;
d. Develop, implement and maintain various online forms including the membership application form;
e. Regularly update current information including news releases, public notices, photographs, and information available to the membership and others on the EAIA website;
f. Solicit and generate material to promote membership and interest in The Early American Industries Association;
g. Prepare an annual report on the activities of the Website Committee for presentation at the spring meeting of the Board of Directors;
Section 8: Meetings

8.1 Board of Directors Meetings:
The Board of Directors shall hold a regularly scheduled meeting semi-annually. The first scheduled semi-annual meeting will be held on a date chosen by the President between April 15th and June 15th of each calendar year. The second semi-annual meeting will be held on a date chosen by the President between September 15th and November 15th of each calendar year. Additional meetings of the Board of Directors may be called as outlined in the Bylaws Article II, Section 2. Robert’s Rules of Order will be utilized at all meetings of the Board of Directors.

8.2 Executive Committee Meetings
As described in Article II, Section 3 of the Bylaws, the Executive Committee of the Board of Directors will meet only to deal with issues that arise between regularly scheduled meetings of the Board of Directors and that require their timely input and approval to continue the day to day business of EAIA. Robert’s Rules of Order will be utilized at all meetings of the Executive Committee.

8.3 Annual Business Meeting
As described in the Bylaws, Article I, Section 2, The Early American Industries Association shall have an Annual Business Meeting. The purpose of the Annual Business Meeting is to conduct the business of the corporation. A notice of the Annual Business Meeting shall be announced to the membership in Shavings at least 30 days in advance of the meeting. The agenda shall include:

a. Determination of the presence of a quorum,
b. The results of the election for the Board of Directors,
c. The announcement for the election of Officers,
d. Review and approval of the minutes from the prior Annual Business Meeting,
e. Presentation of Reports,
f. Presentation of Awards,
g. Other items of business,

The Annual Business Meeting shall be conducted during the Annual Meeting. Robert’s Rules of Order will be utilized at the Annual Business Meeting.

8.4 Annual Meeting

Purpose: To provide an opportunity for the membership of The Early American Industries Association to gather at a different location each year and learn about early American Industries, trades, craftsmen, tools, mechanical devices, and techniques through tours, demonstrations, exhibits, workshops and seminars. The Annual Meeting is held in the spring in conjunction with a museum or historic site. The location of the Annual Meeting shall be determined by the Board of Directors.
Section 9: Publications

9.1 The Chronicle:

Purpose: The Chronicle serves to bring to the membership of The Early American Industries Association a broad range of articles on tools, technology and early American Industries as outlined in the association’s mission statement. The Early American Industries Association desires to make every effort to continually improve the quality and usefulness of The Chronicle to its members. All members of The Early American Industries Association shall receive a copy of each issue of The Chronicle.

Publication dates: The Chronicle is published four times a year. The final date for submission of copy for The Chronicle is the first day of February, May, August, and November of each year. The months of issue are March, June, September, and December of each calendar year.

Editorial Board: The principal purpose of The Chronicle Editorial Board is to provide a body of expertise covering the major areas specified in the EAIA mission statement and the specific subjects of primary interest to the membership of EAIA. The Chronicle Editorial Board serves as a resource to the editor for advice, clarification or review of articles submitted for publication. In addition, the Editorial Board may be asked to read and write book reviews for inclusion in The Chronicle. The members of The Chronicle Editorial Board will be listed in each issue of The Chronicle.

Author’s Warranty and Permission to Publish: All authors submitting articles for publication in The Chronicle will be required to sign the Author's Warranty and Permission to Publish form. See Appendix C for a copy of the Author's Warranty and Permission to Publish Form and “Notes for Reviewers”.

The Chronicle Index: Indexing improves the quality and usefulness of The Chronicle. As funding allows, every effort will be made to have a complete index of The Chronicle available to the members of EAIA and to others.

Record Retention: The editor shall keep a print ready copy of each article written, including submitted photographs. The print ready copies are to be archived for possible republication at some future date. All correspondence between the editor and authors shall be retained. Two copies of each issue of The Chronicle are to be placed in the permanent records of the association.

9.2 Shavings

Purpose: Shavings serves to bring to the membership of The Early American Industries Association:

a. News about EAIA,

b. Announcements regarding the meetings and special programs of EAIA,

c. Announcements of tool related events, meetings, exhibits, demonstrations, and other information of interest to the membership.
All members of The Early American Industries Association shall receive a copy of each issue of Shavings.

**Publication Dates:** Shavings shall be published four times a year: February, April, July and November. The February and April issues will be linked to the timing of the Annual Meeting such that By-Law Article II, Section 1 is followed. The final date for submission of copy for each Shavings issue is 15 days prior to publication.

**Record Retention:** Two copies of each issue of Shavings are to be placed in the permanent records of the association.

### 9.3 Membership Directory

**Purpose:** The Membership Directory is an up-to-date source of information for members of The Early American Industries Association. It shall contain:

- A list of the names, addresses, phone numbers, and e-mail addresses of all the current members of the association,
- A list of the officers, members of the Board of Directors and the committee chairpersons of EAIA;
- A list of award recipients;
- The mission statement of EAIA;
- A current copy of the Bylaws;
- A list of other organizations and publications of interest to members of EAIA;
- A geographical index of the EAIA membership;
- A section of advertising.

**Publication Date:** The Directory will be published annually, as soon as possible after the Annual Business meeting to allow an up to date list of officers, board members, and committee chairpersons to be included. Advertising is solicited from members who have advertised in previous issues of The Directory and all EAIA members classified as dealers. Additional advertising for The Directory is solicited through announcements in Shavings and in The Directory itself.

### 9.4 Special Publications

**Purpose:** From time to time the Board of Directors may choose to publish and make available to EAIA members and others special publications. These publications are intended to make available to the membership of EAIA and others articles, research, and reproduction copies of out of print books, catalogs, or manuals containing information consistent with the mission of EAIA.

**Current Publications:**

- Directory of American Toolmakers
- A Pattern Book of Tools and Household Goods
- Stanley Woodworking Tools, The Finest Years

See [Appendix H](#) for a list of all Early American Industries Association publications.
Section 10: Grants and Awards

10.1 Research Grants

Purpose for Research Grants: The Early American Industries Association has established a research grant program funded through the generosity of the Winthrop Carter family and others. These research grants are designed to assist individuals, students and scholars undertaking research focusing on the study and better understanding of early American industries as outlined in the Mission statement of The Early American Industries Association. Up to three research grants of $2000 each may be awarded each year, depending on the funds available. The first grant is awarded in honor of Winthrop L. Carter. The second grant is awarded in honor of John S. Watson. The third grant is awarded in honor of James M. Gaynor. Further details regarding these grants are found in section 7.07 of the Policy and Procedure Manual.

10.2 Awards

Purpose for Awards: The Early American Industries Association has established two awards to honor those who have provided exemplary and extensive service to EAIA and those who have demonstrated excellence in the advancement of knowledge of early American industries. The two awards are:

a. Long Time Service Award
b. J. D. Hatch Award

See Appendix E for the process utilized in granting the Long Time Service and J.D. Hatch Awards
Section 11: Retention of Records

**Purpose:** To comply with all federal and IRS regulations regarding retention of records pertaining to the business of The Early American Industries Association. In addition, this policy outlines the retention of the publications, minutes, and other business of The Early American Industries Association. Responsibility for managing retention, storage, and destruction of records shall be shared between the Executive Director and the Secretary. The Executive Director shall manage and store all financial records pertinent to the day to day operation of the association. The Executive Director shall manage and store copies of archived audits, reports, tax returns, documents and financial statements required for orderly and efficient conduct of the financial business of the association. The Secretary in concert with the Executive Director shall manage and store all non-financial records of the association. The Executive Director and the Secretary shall establish an annual schedule to review retained records for determination of retention and disposal. The Executive Committee of the Board of Directors shall have the authority to adopt changes and updates to these guidelines if federal and IRS regulations change. The Board of Directors will be notified of any changes to these guidelines and adjust the Retention of Records policy accordingly.

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<th>Minimum Retention Requirement</th>
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<td>Shavings (2 copies)</td>
<td>Permanently</td>
</tr>
<tr>
<td>Special Publications (1 copy of each)</td>
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<tr>
<td>Annual Membership Directory (1 copy)</td>
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<tr>
<td>Board of Directors Meeting Minutes</td>
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<td>Executive Committee Meeting Minutes</td>
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<td>Annual Business Meeting Minutes</td>
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<td>Annual Meeting Brochure and Summary</td>
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<td>Bank Statements</td>
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<td>Canceled checks</td>
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<td>7 years</td>
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<tr>
<td>Contracts in effect (general)</td>
<td>Permanently</td>
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<td>Correspondence (legal)</td>
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<td>Deeds, mortgages and bills of sale</td>
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<td>Depreciation schedules</td>
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<td>Duplicate deposit slips</td>
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<td>Employment applications</td>
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<td>Type of Document</td>
<td>Minimum Retention Requirement</td>
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<td>Investment account statements</td>
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<td>Payroll records and summaries</td>
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<td>Personnel files (terminated employees)</td>
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<td>Personnel files (currently employed)</td>
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<td>Withholding tax statements</td>
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APPENDIX A

A.2 Early History of the Early American Industries Association


On August 31, 1933, a group of 16 men and women gathered at Wiggins Old Tavern at the Northampton Hotel in Northampton, Massachusetts to form an organization of members interested in collecting, preserving, and studying the early tools and crafts of America. The meeting was the result of a conversation begun by Lewis N. Wiggins, the owner of Wiggins Old Tavern, and Stephen C. Wolcott of Nutall, Virginia, who had stepped into the tavern as Mr. Wiggins was hanging some old tools on the wall. As a result of that conversation they decided to gather a few likeminded individuals for lunch at the tavern. Shortly thereafter, W.B. Sprague, S.E. Gage, Albert Wells, Earl T. Goodnow, Lewis N. Wiggins, and Stephen Wolcott met for lunch at Wiggins Old Tavern. They agreed to form an organization and William Sprague took the formal steps that led to the formation of The Early American Industries Association.

Sprague circulated notices and letters to various collectors and other interested people and proposed a meeting for August 31, 1933, at the Hotel Northampton to form the organization. Sixteen collectors met on August 31st, 1933, and ratified the organization of The Early American Industries Association. The annual dues were set at $1 a year and it was elected to have two meetings a year. At that meeting, the 20 original members were admitted to EAIA, four of whom could not attend, but were voted on and admitted anyway. The original members of EAIA were:

F. W. Fuessenich
J. A. Humberstone
S. E. Gage

EAIA - P&P Manual
Revised April, 2018
At Mr. Sprague’s suggestion, J.M. Connor, Jr., M.L. Blumenthal, Stephen H. Pell, and Charles Messer Stow, who could not attend

The original mission statement of the organization was developed shortly thereafter and stated: “The purpose of the Association is to encourage the study and better understanding of early American industry, in the home, in the shop, on the farm and on the sea, and especially to discover, identify, classify, preserve and exhibit obsolete tools, implements, utensils, instruments, vehicles, appliances and mechanical devices used by American craftsmen farmers, housewives, mariners, professional men and other workers”.

William B. Sprague was elected as the first president of EAIA, with Stephen C. Wolcott elected secretary, and Earl T. Goodnow, treasurer. Mr. Sprague quickly developed many of the guiding principles of the association. He outlined those principles to include; forming an association of people interested in the early tools and implements of American, to arouse interest in these tools, to discover their purposes and uses, to encourage museums to take a greater interest in this field, to encourage dealers to search for material, to exchange information, and to find a final and permanent repository for collections. He stated that the tool and its use was the prime interest of the association, rather than the product. The only requisite for membership was an interest in the purposes of the Association.

One of the first objectives of the association was to publish a magazine. On November 20, 1933, just three months after the initial meeting of EAIA, the first issue of the Chronicle of the Early American Industries Association was published. The initial plan was to publish the Chronicle twelve times a year, and in 1934, seven issues of were produced, however, by 1941 the current plan of producing four issues of The Chronicle each year was adopted. The Chronicle has been published in an unbroken run since that first issue and represents an important repository of information about early American tools and industries.

**Under Construction...more history to come.**
APPENDIX B

B.1 Responsibilities of the Chairperson of the Meetings and Program Committee for the Annual Meeting

The Annual Meeting Chairperson is responsible for ensuring that the following tasks are completed by the Meetings and Program Committee in preparation for the Annual Meeting:

1. Selecting a location for the Annual Meeting with some input from the membership and with the approval of the Board of Directors;
2. Working with the First Vice-President and the Executive Director to develop a budget for the Annual Meeting;
3. Working within the parameters of the budget for the Annual Meeting;
4. Selecting a hotel;
5. Making museum and/or historic site contacts;
6. Negotiating and cosigning contracts with the Executive Director with suppliers (hotels, caterers, buses, etc.);
7. Scheduling all meeting events, including meals, transportation and side trips;
8. Writing promotional articles for Shavings and the EAIA website (this includes getting publicity photos from city and/or museum sources;
9. Arranging the speakers, and demonstrators;
10. Writing the copy for the meeting brochure and making arrangements with the printer and mailing house;
11. Ensuring that the registration materials are sent to the membership at least 100 days in advance of the Annual Meeting;
12. Processing registrations as they come in (this includes sending checks to the Executive Director and sending confirmation notices to registrants;
13. Preparing materials for the registration packets including badges, schedules, attendee lists, etc.;
14. Interacting with Tool Exchange, Consignment Table, Book Sales, Auction, Speaker and Display Managers (“Event Managers”) during meeting planning and during the event to ensure that these functions have a time and a place;
15. Recruiting volunteers to staff the registration table at the meeting;
16. Serving as a contact person between EAIA members and hotel staff as needed during the meeting.
APPENDIX C

C.1

Early American Industries Association
Author’s Warranty and Permission to Publish

Background: The United States Copyright Act gives authors of articles the exclusive right to reproduce and publish their work and to authorize others to do so. While a periodical such as The Chronicle is copyrighted as a whole, rights to the individual articles remain with the authors. For an article to be published in The Chronicle, the author must warrant that the submitted material is his or her work, and that he or she has the right to publish all parts of it, including illustrations and photographs. The author must also grant permission for The Early American Industries Association to publish the work in The Chronicle and in any other places, forms, or media that arise out of the work’s publication in The Chronicle.

Warranty: I, ____________________________, certify and warrant that I am the author of the article entitled, _____________________________________________________________________________________,
and that I have obtained all the necessary permission to publish all material including photographs, diagrams, or any other illustrative material, and that I have full power to enter into this agreement with The Early American Industries Association and to grant the rights hereby granted.

Permission to Publish: I hereby grant to The Early American Industries Association a non-exclusive worldwide right to publish, sell, and license this article as part of The Chronicle in print, photographic and electronic formats. The rights granted above include the right of The Early American Industries Association to allow the publication, sale, and licensing of the article by UMI or any other organization with which The Early American Industries Association may have an agreement for publication of The Chronicle. I also authorize it’s inclusion in any anthology of articles from The Chronicle published or authorized by The Early American Industries Association.

(signed) _____________________________________

(dated) ______________________________________
APPENDIX D

D.1

Resolution for Establishing the EAIA Endowment Fund

Whereas, the Board of the Early American Industries Association (EAIA) wishes to provide funds in perpetuity for its operating needs, and

Whereas, the EAIA board of directors has reviewed the Guidelines for the EAIA Endowment Fund; therefore,

Resolved, that a three-year Endowment Campaign be launched on October 24, 2004, to establish the EAIA Endowment Fund, and,

Resolved, that the goal for this campaign shall be $250,000; and,

Resolved, that additional gifts to the Endowment Fund shall be solicited in future years from members and friends of the EAIA; and,

Resolved, that this principal shall be invested as described in the Guidelines for the EAIA Endowment fund and the interest shall be accrued in the fund until the principal reaches $250,000; and,

Resolved, that after the principal in the EAIA Endowment Fund reaches $250,000; interest earned from investments will be withdrawn annually and used for operating expenses of the EAIA.
D.2

Guidelines For The

Early American Industries Association

Endowment Fund

I. Purpose – The Endowment Fund of the Early American Industries Association is established for the purpose of providing members and friends the opportunity to make charitable gifts to the Early American Industries Association. These charitable gifts will become a permanent endowment of financial support for the Early American Industries Association.

II. Administration

A) The Endowment Fund shall be administered by the Endowment Fund Committee. The membership of the Endowment Fund Committee shall consist of: the President of EAIA, the First Vice President of EAIA, two members of the EAIA board, and two EAIA members from the general membership appointed by the President of EAIA.

B) The two EAIA board members appointed to this committee will each serve a three-year term. These members may be reappointed to serve a second three-year term.

C) Each year at its first meeting, the Endowment Fund Committee shall elect two officers, each for a one-year term; Chair and Secretary.

D) The Committee is authorized to carry out the following responsibilities regarding the Endowment Fund:

   i. Encourage gifts for the Endowment Fund;
   ii. Comply with the by-laws and guiding principles of the EAIA;
   iii. Follow the established investment objectives;
   iv. Select a qualified investment manager and communicate the investment guidelines and objectives to the investment manager;
   v. Develop investment policy guidelines, which are consistent with the investment objectives;
   vi. Monitor and evaluate the performance of the Endowment Fund;
   vii. Prepare an annual report on the value and performance of the Endowment Fund, and present that report to the board and to the membership of EAIA.

III. Investment Objectives of the Endowment Fund

A) The investment objectives are:

   i. Conservation of principal,
   ii. Regular income at a reasonable rate,
   iii. Growth of income and principal over and above that necessary to offset increases in the cost of living.

B) Endowment funds with EAIA board approval may be pooled with larger investment funds, such as community foundation funds, etc., to maximize earned income. Principal must be certified as secure.
C) All gifts received for the Endowment Fund shall be invested, and only the income from the investments shall be transferred for disbursement.

D) The Secretary of the Endowment Fund Committee shall acknowledge to the donor in writing all donations to the Endowment Fund.

E) Limitations:
   i. An endowment may be established for a specific project only with donated assets of $25,000 or more per fund.
   ii. A named endowment may be established only with donated assets of $25,000 or more per fund.
   iii. Acceptance of donated assets for a specific project endowment, or a named endowment must be approved by the board of the EAIA in order to confirm that the fund’s purpose is consistent with the mission of EAIA.

IV. Amendments – Amendments to these guidelines may be made by an affirmative vote of 90% of those present with at least 90% of the board present, at a regularly scheduled board meeting when at least 90% of the board is present.

Adopted on October 24, 2004

Attested by EAIA Board Secretary, William L. Curtis, Jr.
Amended by the EAIA Board of Directors on October 22, 2006
Amended by the EAIA Board of Directors on October 24, 2010 to comply with changes in The Bylaws adopted in June of 2010 (Elimination of Finance chair as a member of the Endowment Fund Committee)
INVESTMENT POLICY FOR THE
EAIA ENDOWMENT FUND

The Investment Policy is a working document of the Endowment Fund Committee and can be changed by the committee at any time. Its purpose is to define the investment strategy taken by the committee to accomplish the objectives of the EAIA Endowment Fund.

1. The Endowment Fund (the Fund) may utilize mutual funds to invest in equities.
2. The Fund portfolio may be balanced with 40%-60% in equity securities and 40%-60% in income securities.
3. The equity portion of the Fund portfolio may consist of 10-20% invested in overseas markets.
4. The income portion of the Fund portfolio may “ladder” maturities up to as long as 30 years.
5. It is the general policy of the Endowment Fund Committee that any stock or real assets gifted to the fund may be immediately sold unless instructed otherwise by the donor or unless the committee decides to defer sale of the stock or assets. The proceeds will be invested at the next committee meeting.
6. It is the general policy of the Endowment Fund Committee that the income securities may consist of debt instruments. All income securities purchased must be insured by a U.S. Government Agency, insured by a private insurance company with an AAA credit rating, issued by the U.S. Government (Treasuries), or issued by any U.S. Government Agency.

Definitions

Equities – investments such as common stocks

Income – investments in debt instruments such as bonds and bank certificates of deposit.
APPENDIX E

E.1

EARLY AMERICAN INDUSTRIES ASSOCIATION
RESEARCH GRANT FACT SHEET

1. As many as three non-renewable grants of up to $2,000 may be granted each year to three qualified applicants. The provision of these grants is dependent upon adequate funds being available.

2. The grants are to be made to support individuals conducting research or publication projects relating to the mission of The Early American Industries Association.

3. Applicants may be sponsored by an institution or be engaged in self-directed projects. While grants are available to all qualified applicants, in general, those who have completed the undergraduate level of their education will be given preference.

4. Conditions for these grants are:
   
i. Projects must be consistent with the mission of EAIA.
   
   ii. Research grants may be used to supplement existing fellowships, scholarships, grants or other forms of aid. They are not to be used to reduce or substitute for other forms of aid.
   
   iii. Within 90 days of receiving an EAIA research grant, recipients are required to submit a project report on a form supplied by the EAIA Research Grants Committee. An abstract of the grantee’s research must be furnished with the report form. This abstract will be published in Shavings, the newsletter of The Early American Industries Association.
   
   iv. Two copies of the final form of the completed project must be deposited with the Research Grants Committee whether or not the completed project is published.
   
   v. Official acknowledgement of the support of EAIA must be listed in any published material connected to the research project.
   
   vi. Research grant recipients agree to deliver a presentation of their project or research or meeting of EAIA, or submit an article or
summary of their research or project for publication in *The Chronicle*,
the journal of the Early American Industries Association.

vii. Research grant funds shall not be used to pay for salaries in whole or
in part.

viii. Recipients of EAIA Research grants must sign the Conditions of Early
American Industries Association Grant form which will accompany
the Research Grant application

5. If in the view of the Research Grants Committee all applications received in a
given year are unrelated to the mission of EAIA, or are otherwise without
merit, no grants shall be made that year.

6. Applications must be received by the chair of the Research Grants Committee
no later than March 15th of each year. Awards are announced the following
April.

7. Questions regarding the Early American Industries Association Research
Grants should be directed to the chair of the Research Grants Committee. For
additional information and forms, contact the Executive Director.
E.2

The Early American Industries Association
Application for a Research Grant

Name

Address

City State Zip Code

Phone E-mail

Project Title

Mission Statement of the Early American Industries Association

The Early American Industries Association preserves and presents historic trades, crafts, and tools and their impact on our lives.

1. Attach a statement relating how your research or project relates to the mission statement of the Early American Industries Association as stated above.

2. List three references below and attach reference letters from those three references indication your ability to complete your project or research.

Reference 1

Reference 2

Reference 3

3. Indicate on an attached sheet and estimation of how any grant monies you receive will be expended. Examples would include expenditures for travel, lodging, photography, printing, exhibition materials, etc.
4. If you have received any other grants, stipends or scholarships related to your research or project, please list them below.

5. Are you a member of The Early American Industries Association?
   Yes_____ No_____

6. Please list below the name and address of your local newspaper so that the EAIA Research Grants Committee can send a press release announcing successful grant recipients.

   Name of Newspaper________________________________________________________

   Address of Newspaper______________________________________________________

   City, State, Zip Code_______________________________________________________

   Newspaper e-mail address__________________________________________________
The Early American Industries Association
Conditions of Research Grant

1. The research or project must relate to the mission statement of the Early American Industries Association.

2. Successful applicants agree within 90 days of receipt of an EAIA Research Grant to submit a report to the chair of the EAIA Research Grant Committee on a form supplied by the EAIA Research Grant Committee. This report will include an abstract of the grantee’s research or project. This abstract will be published in Shavings.

3. Successful applicants agree to provide two copies of the completed research or project to the Early American Industries Association Research Grant Committee whether or not the final form is published.

4. Acknowledgement of the support by the Early American Industries Association must be listed in any published material connected to the research or project.

5. Successful applicants agree that any monies received as a research grant from the Early American Industries Association may be used to supplement existing fellowships, scholarships, or grants, but may not be used to reduce or act as a substitute for any existing fellowships, scholarships, or grants.

6. Research grants from the Early American Industries Association shall not exceed $2000 and are not renewable.

7. Research grants from the Early American Industries Association shall not be used to pay for salaries in whole or in part.

8. Recipients of research grants from the Early American Industries Association agree to provide a presentation of their research at a meeting of EAIA or submit an article or summary of their research for publication in the journal of the Early American Industries Association, The Chronicle.

I have read, understand, and agree to the conditions listed above, and I wish to be considered an applicant for an Early American Industries Association research grant.

Signature_________________________________________Date________________
## Past Recipients of EAIA Research Grants

The EAIA Research Grant Program was announced in the 1978 February issue of *Shavings* and the first Research Grant was awarded in 1979.

<table>
<thead>
<tr>
<th>Year</th>
<th>Grantee</th>
<th>Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>1979</td>
<td>Lasansky, Jeanneette</td>
<td>Blacksmiths, Rural: Men, Products and Position</td>
</tr>
<tr>
<td>1979</td>
<td>Talbot, E. Page</td>
<td>Furniture Making, Philadelphia, 1850-1880</td>
</tr>
<tr>
<td>1980</td>
<td>Baker, Mrs. Robert L.</td>
<td>Maritime Industries, Annapolis, MD</td>
</tr>
<tr>
<td>1980</td>
<td>Mulligan, Wm. H. Jr.</td>
<td>Shoemakers, Lynn, MA</td>
</tr>
<tr>
<td>1981</td>
<td>Farnham, Alexander</td>
<td>Tool Manufacturers of New Jersey</td>
</tr>
<tr>
<td>1981</td>
<td>Mussey, Robert D., Jr.</td>
<td>Furniture Finishing, New England, 1700-1820</td>
</tr>
<tr>
<td>1981</td>
<td>Skerry, Janine</td>
<td>Silversmithing Machinery in 18th and 19th Century America</td>
</tr>
<tr>
<td>1982</td>
<td>Garvin, James L.</td>
<td>Toolmaking in New Hampshire</td>
</tr>
<tr>
<td>1982</td>
<td>Farnham, Thomas J.</td>
<td>Foundry Industry of New Haven, CT</td>
</tr>
<tr>
<td>1982</td>
<td>Lloyd, Peter</td>
<td>Housewritting Before 1900</td>
</tr>
<tr>
<td>1982</td>
<td>Weitzman, David L.</td>
<td>Knight Foundry, Sutter Creek, CA</td>
</tr>
<tr>
<td>1983</td>
<td>Ducoff-Barone, Deborah</td>
<td>Cabinetmakers, Philadelphia 1800-1840</td>
</tr>
<tr>
<td>1983</td>
<td>French, Hugh, T.</td>
<td>Sardine Factory, Martin and Carahe, Maine</td>
</tr>
<tr>
<td>1983</td>
<td>Hamblett, Barbara</td>
<td>Slate, Marblelized, Tools, Trade Practices</td>
</tr>
<tr>
<td>Year</td>
<td>Author 1</td>
<td>Title</td>
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<tr>
<td>------</td>
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</tr>
<tr>
<td>1983</td>
<td>Nobles, Gregory H.</td>
<td>Broom Making in Western, MA, 179—1850</td>
</tr>
<tr>
<td>1983</td>
<td>Tarule, Robert</td>
<td>Wood Use Technology, Early America</td>
</tr>
<tr>
<td>1984</td>
<td>Brumfield, Gary</td>
<td>Flintlock Gun Lock Manufacture</td>
</tr>
<tr>
<td>1984</td>
<td>Picard, Dennis</td>
<td>Cider Mill Technology</td>
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<tr>
<td>1984</td>
<td>Snyder, Charles M.</td>
<td>Carriage Light Manufacture, PA</td>
</tr>
<tr>
<td>1985</td>
<td>Goody, Rabbit</td>
<td>Spinning, Double Hub Vertical Spinner, 1820-1840</td>
</tr>
<tr>
<td>1985</td>
<td>St. George, Robert</td>
<td>Building Trade in New England, Work Exchange</td>
</tr>
<tr>
<td>1985</td>
<td>Thornton, Jonathan</td>
<td>Composition Ornament for Architecture</td>
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<tr>
<td>1985</td>
<td>Shedd, Nancy</td>
<td>Log Construction, Vertical Corner Post, PA</td>
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<tr>
<td>1986</td>
<td></td>
<td>No Research Grants were awarded in 1986</td>
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<tr>
<td>1987</td>
<td>Comerford, Daniel, III</td>
<td>Hammers and Hammer Patents</td>
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<tr>
<td>1987</td>
<td>Le Coff, Albert</td>
<td>Wood Turning Tools and Techniques of the John Grass Company</td>
</tr>
<tr>
<td>1987</td>
<td>Sellens, Alvin</td>
<td>Hand Tools, American, Pictorial Dictionary</td>
</tr>
<tr>
<td>1988</td>
<td>Gentner, Barbara S.</td>
<td>Shipbuilding in Louisiana – this project resulted in a TV film</td>
</tr>
<tr>
<td>1988</td>
<td>Peledeau, Marius B.</td>
<td>Soapstone Quarry and Industry in Vermont</td>
</tr>
<tr>
<td>1988</td>
<td>McManus, Michael E.</td>
<td>Scrimshaw Tools- book published with acknowledgement of EAIA</td>
</tr>
<tr>
<td>1988</td>
<td>Stebbins, Daniel E.</td>
<td>Coachmaking in Colonial Williamsburg</td>
</tr>
<tr>
<td>1989</td>
<td>Lewis, Johanna</td>
<td>Artisans of the North Carolina Backcountry</td>
</tr>
<tr>
<td></td>
<td></td>
<td>This resulted in a book with acknowledgement of EAIA</td>
</tr>
<tr>
<td>1989</td>
<td>Reiman, Timothy D.</td>
<td>Shaker Chair Industry: Hand to Power Tools 1850-1930</td>
</tr>
<tr>
<td>1990</td>
<td>Finch, Robert</td>
<td>Boring Tools, Design and Development</td>
</tr>
</tbody>
</table>

**1st Carter Award Research Grant**
<table>
<thead>
<tr>
<th>Year</th>
<th>Author</th>
<th>Title</th>
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<tbody>
<tr>
<td>1990</td>
<td>Bidwell, John</td>
<td>Paper Making, Brandywine Paper Company</td>
</tr>
<tr>
<td>1990</td>
<td>Cooper, Caroline</td>
<td>Milling Machines, 19th Century CT.</td>
</tr>
<tr>
<td>1990</td>
<td>Robertson, William</td>
<td>Machinists Measuring Tools, American</td>
</tr>
</tbody>
</table>
| 1991 | Price, James E. | Bitstock Tools  
* Carter Award |
| 1991 | Ferrell, Merri | Painting and Decorating Horse Drawn Vehicles |
| 1991 | Ogden, Oliver J. | Hatter’s Tools and Their Uses |
| 1991 | White, John H. | Machine Maker, Thatcher Perkins |
* Carter Award |
| 1992 | Banks, Margaret D. | Instrument Makers, G.C. Conn, Elkhart, IN |
| 1992 | Blaszczyk, Regina | Machinists and Moldmakers, Glass Industry |
| 1992 | Ravage, Jessie M. | Butter Churns, 1820-1889 |
| 1993 | Millen, Patricia | Tanning Tools and Technology  
* Carter Award |
| 1993 | Beal, Galan | Shaker Baskets from Enfield |
| 1993 | Rilling, Monique | Building Trades and Materials |
| 1994 | Freed, Robert | Braces, Sheffield Style in Philadelphia  
* Carter Award |
| 1994 | Lakwete, Angela | Cotton Ginning Industry |
| 1994 | Meek, Caroline Loann | Butter Production and Container Production |
| 1994 | Siskind, Janet | Tool Production, Late 18th Century and Early 19th Century, Collins Company |
| 1995 | Knight, Corinna L. | Building Industry, New Orleans, 1800-1850  
* Carter Award |
| 1995 | Winer, Daniel | Leather Firefighting Equipment |
1995  Young, William R. III  Powder Horn, American, 1740-1860
1996  Thiesen, William  Tolls, Pre-Industrial Shipbuilding, Delaware Valley
       Carter Award
1996  Lee, Lawrence  Minting Equipment, Dies, Colorado
1996  Friberg, Todd  Sawmaking, 19th Century Processes
1996  Streeter, William  Copying Machines in America
1997  Brown, Johanna  Cabinetmaker K. Peterson, Salem, North Carolina
       Carter Award
1997  Bishop, Julie  Ice Industry, Wenham, Massachusetts
1997  Jones, Daniel E.  Broom Manufacturers, Iowa
1998  Saint Pierre, Adrian  Fulling Mills Late 18th-Early 19th Century America
       Carter Award
1998  Gullickson, Mark  Logging Hand Tools, Pacific Northwest
       1st Watson Research Award
1998  Althere, Thomas L.  Plow Design In the Jeffersonian Era
1998  Goss, Grace J.  Scissors and Shears
1998  Stacier, John M.  Saddletree Factory, Schroeder, Madison, IN
1999  Hart, Emma  Artisans, Charleston, S.C.
       Carter Award
1999  Jordan, Kurt  Iron Tool Production on the Frontier
       Watson Award
1999  Holst, Arthur  Upholstery Shop in Colonial American City
1999  Murphy, Kevin  Woodworking Tools of Rev. Jonathan Fisher
2000  Cullen, Joseph  Shipbuilding and the Integration of Maritime New England
       Carter Award
2000  Henderson, Deborah  Hatter’s Trade and Tools: How the Felt Hat Was Made
       by Hand
       Watson Award
<table>
<thead>
<tr>
<th>Year</th>
<th>Author(s)</th>
<th>Title</th>
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<tbody>
<tr>
<td>2000</td>
<td>DelMonaco, K. &amp; Pawloski, J.</td>
<td>John Winthrop, Father of the Mining Industry</td>
</tr>
<tr>
<td>2001</td>
<td>Keller, Patricia J.</td>
<td>Fiber Processing Tools in the Mid- Atlantic Carter Award</td>
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<td>2001</td>
<td>Meachem, Sarah</td>
<td>Drink, Gender and Creation of a Market for Alcohol, PA, MD, VA Watson Award</td>
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<tr>
<td>2001</td>
<td>Feldman-Wood, Florence</td>
<td>Spinning Wheel Maker Solomon Plant’s Account Books</td>
</tr>
<tr>
<td>2002</td>
<td>Lane, Joshua W.</td>
<td>Coopers, Early Windsor, CT, Tools, Products, Practices Carter Award</td>
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<tr>
<td>2002</td>
<td>Howlett, Jay M.</td>
<td>Leather Breeches Maker, Lost Art Watson Award</td>
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<tr>
<td>2002</td>
<td>Kuttruff, Jenna T.</td>
<td>Textile Tools of Louisiana Acadia</td>
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<td>2003</td>
<td>Candee, Richard M.</td>
<td>Knitting Machines, American Home, 1812-1962 Carter Award</td>
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<td>2003</td>
<td>Wrike, Peter J.</td>
<td>Blacksmith at Sea, Evidence from Unicorn, 1775-1776 Watson Award</td>
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<td>2003</td>
<td>Sachs, Honor R.</td>
<td>Saltmaking on the 18th Century Kentucky Frontier</td>
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<td>2004</td>
<td>Margaris, Amy V.</td>
<td>Bone Industries and Early Sea Otter Hunting in Alaska Carter Award</td>
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<td>2004</td>
<td>Pulice, Michael J., Jr.</td>
<td>Brick Making in America, Contraptions for 1800-1850 Watson Award</td>
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<tr>
<td>2004</td>
<td>Phillips, P. Brian</td>
<td>Stone Cutters in Western Missouri</td>
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<tr>
<td>2005</td>
<td>Bassett, Lynne Z.</td>
<td>Quilts, American Whole Cloth Carter Award</td>
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<tr>
<td>2005</td>
<td>Brannon, John F., Jr.</td>
<td>Printing, Cherokee Phoenix, Indian Newspaper, GA Watson Award</td>
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<tr>
<td>2005</td>
<td>Goldstein, Andrew</td>
<td>Carousel Industry, European Immigrants Therein</td>
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<tr>
<td>2006</td>
<td>Fox, Christopher D.</td>
<td>Military Entrenching Tools, French, British, And American Carter Award</td>
</tr>
<tr>
<td>Year</td>
<td>Author/Institution</td>
<td>Description</td>
</tr>
<tr>
<td>------</td>
<td>-------------------------------</td>
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<tr>
<td>2006</td>
<td>Harcourt Bindery</td>
<td>Bindery, DVD Documentation of Harcourt Bindery Before It Moved</td>
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<tr>
<td></td>
<td>Ellenport</td>
<td><strong>Watson Award</strong></td>
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<td>2006</td>
<td>Long Island Museum</td>
<td>Carriage Shop, Graves Project</td>
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<td>2006</td>
<td>Walter, Ronald E.</td>
<td>Hatchels, Decorated, and Their Makers, 1725-1950</td>
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<tr>
<td>2007</td>
<td>Green, Susan</td>
<td>Horse-drawn Vehicles, English Patent Data Base</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Carter Award</strong></td>
</tr>
<tr>
<td>2007</td>
<td>Kinney, Thomas A.</td>
<td>Carriage Building, Brewster Dynasty</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Watson Award</strong></td>
</tr>
<tr>
<td>2008</td>
<td>Stanley, Philip</td>
<td>Patent Database, U. S. Patents before 1836</td>
</tr>
<tr>
<td></td>
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<td><strong>Carter Award</strong></td>
</tr>
<tr>
<td>2008</td>
<td>Higginbotham, Arlen</td>
<td>Screws and Nails, Web-based Database of Documented Examples</td>
</tr>
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<td></td>
<td></td>
<td><strong>Watson Award</strong></td>
</tr>
<tr>
<td>2008</td>
<td>Green, Susan</td>
<td>Coach Lace for Passenger Vehicles</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>Carter Award</strong></td>
</tr>
<tr>
<td>2010</td>
<td>Hamelin, Richard L.</td>
<td>The Account Book of John Parker; Potter of Charlestown, Massachusetts, 1747-1756</td>
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<td><strong>Watson Award</strong></td>
</tr>
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<td><strong>Carter Award</strong></td>
</tr>
<tr>
<td>2010</td>
<td>Smith, Byron C.</td>
<td>Identifying the Newton School of Virginia Freight Wagons</td>
</tr>
<tr>
<td>Year</td>
<td>Author</td>
<td>Title</td>
</tr>
<tr>
<td>------</td>
<td>--------</td>
<td>-------</td>
</tr>
<tr>
<td>2011</td>
<td>Lapp, Herbert</td>
<td>Thomas Livezey’s Merchant Flour Mill, It’s Early Millwrights, Cooper’s Shop and Original Cooper’s Tools</td>
</tr>
<tr>
<td>2011</td>
<td>Shevzov, Maria Vacillovna</td>
<td>The Musical Instrument Trade, Raleigh, North Carolina, 1800-1860</td>
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<tr>
<td>2012</td>
<td>Goody, Rabbit</td>
<td>Reconstruction of Ingrain Carpet Head for Handloom Production of Figured Cloth</td>
</tr>
<tr>
<td>2012</td>
<td>Hatch, Marilyn S.</td>
<td>Survey and Documentation of Remaining 18th and 19th C Water Powered Sash Sawmills</td>
</tr>
<tr>
<td>2013</td>
<td>Ketcham, Holly</td>
<td>Daniel D. Simmons &amp; Co. Axes and Edge Tools</td>
</tr>
<tr>
<td>2013</td>
<td>Neill, James Andrew</td>
<td>The Business of a Tailor Shop in a Moravian Town</td>
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<tr>
<td>2014</td>
<td>McDonald, Travis</td>
<td>Antebellum Craftsmen of Virginia</td>
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<tr>
<td>2014</td>
<td>Cook, Elizabeth</td>
<td>The Built Environment of Virginia</td>
</tr>
<tr>
<td>2014</td>
<td>Anderson, Willard &amp; Preuss, Larry</td>
<td>Form and Function of Mother Planes</td>
</tr>
<tr>
<td>2015</td>
<td>Klein, Joshua</td>
<td>The Furniture Production of Johnathan Fisher, 1768-1847. 1st Gaynor Grant Award</td>
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<tr>
<td>2016</td>
<td>Thomas, Sarah</td>
<td>Objects of the Early Southern Backcountry: The People of Shenandoah County and their Material Culture</td>
</tr>
<tr>
<td>2017</td>
<td>No Research Grants were awarded in 2017</td>
<td></td>
</tr>
</tbody>
</table>
E.5

Procedures for Granting the Long Time Service and J.D. Hatch Awards

The Early American Industries Association benefits from the commitment and dedication of its members. In 1993, EAIA established two awards to provide recognition to those individuals who have served not only The Early American Industries Association, but additionally those individuals who have advanced the mission of EAIA through their scholarly writing. By granting these awards, EAIA chooses to recognize those whose outstanding contributions of time, effort, and research have enabled The Early American Industries Association to better serve its members and to increase the knowledge and understanding of early American industries.

1. Candidates for the Long Time Service Award should have at least ten years of service to EAIA. The recipient of the award shall have demonstrated a high level of commitment to EAIA. The recipient shall have contributed a substantial amount of time, effort, and creative imagination to EAIA and shall have established a record of effective participation in the affairs of the association. The nature and importance of their contribution to the association, as well as its length are factors to consider in choosing recipients for this award. While it is not required to grant this award yearly, up to three Long Time Service awards may be granted each year.

2. Candidates for the J.D. Hatch Award are to be individuals who have demonstrated excellence in the advancement of general knowledge of early American industries through scholarly writing in articles, books or public presentations consistent with the mission of The Early American Industries Association. Recipients of this award are not required to be members of The Early American Industries Association. There is no requirement that this award be granted annually.

This award is given in memory of J.D. Hatch who was the fifth president of EAIA from May of 1946 to May of 1947. Mr. Hatch served as editor of The Chronicle from 1942 to 1949. Mr. Hatch provided over 50 years of support and service to EAIA.
## E.6

### Past Recipients of the J.D. Hatch and Long Time Service Awards

<table>
<thead>
<tr>
<th>Year</th>
<th>J.D. Hatch Award</th>
<th>Long Time Service Award</th>
</tr>
</thead>
<tbody>
<tr>
<td>1993</td>
<td>Charles F. Hummel</td>
<td>William K. Ackroyd</td>
</tr>
<tr>
<td></td>
<td>Raymond Townsend</td>
<td>Ivan C. Risley</td>
</tr>
<tr>
<td></td>
<td>John S. Watson</td>
<td>Daniel M. Semel</td>
</tr>
<tr>
<td>1994</td>
<td>William Sprague</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Charles Stow</td>
<td></td>
</tr>
<tr>
<td>1995</td>
<td>Kenneth D. Roberts</td>
<td>Alan G. Bates</td>
</tr>
<tr>
<td></td>
<td></td>
<td>J. Lee Murray</td>
</tr>
<tr>
<td>1996</td>
<td>Emil &amp; Martyl Pollak</td>
<td>Ruth Hyde</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Paul B. Kebabian</td>
</tr>
<tr>
<td>1997</td>
<td>John S. Kebabian</td>
<td>David V. Englund</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Daniel B. Reibel</td>
</tr>
<tr>
<td>1998</td>
<td>Roger K. Smith</td>
<td>Bud Brown</td>
</tr>
<tr>
<td>1999</td>
<td>John M. Whelan</td>
<td>Gene Kijowski</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Robert Nelson</td>
</tr>
<tr>
<td>2000</td>
<td>Donald &amp; Anne Wing</td>
<td>Carl Bopp</td>
</tr>
<tr>
<td></td>
<td></td>
<td>James M. Gaynor</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Frank G. White</td>
</tr>
<tr>
<td>2001</td>
<td>Mark &amp; Jane Rees</td>
<td>Philip A. Cannon, II</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Kathy Fox</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Jack Gorlin</td>
</tr>
<tr>
<td>2002</td>
<td>Walter W. Jacob</td>
<td>Arlene Kendra</td>
</tr>
<tr>
<td></td>
<td></td>
<td>David L. Parke, Jr.</td>
</tr>
<tr>
<td>2003</td>
<td>Paul B. Kebabian</td>
<td>Louise Muse</td>
</tr>
<tr>
<td></td>
<td></td>
<td>James L. Packham</td>
</tr>
<tr>
<td>Year</td>
<td>Name 1</td>
<td>Name 2</td>
</tr>
<tr>
<td>------</td>
<td>----------------</td>
<td>---------------------------------</td>
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<tr>
<td>2004</td>
<td>Elliott Sayward</td>
<td>William &amp; Judith McMillen</td>
</tr>
<tr>
<td>2005</td>
<td>Frank White</td>
<td>Peter J. Hathaway</td>
</tr>
<tr>
<td>2006</td>
<td>Alvin Sellens</td>
<td>Jim Bovay</td>
</tr>
<tr>
<td>2007</td>
<td>Thomas C. Lammond</td>
<td>Jane Rees</td>
</tr>
<tr>
<td>2008</td>
<td>Milton H. Bacheller, Jr.</td>
<td>J.B. Cox</td>
</tr>
<tr>
<td>2009</td>
<td>Donald Rosebrook</td>
<td>Kenneth Culnan</td>
</tr>
<tr>
<td>2011</td>
<td>John G. Wells</td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td>Philip E. Stanley</td>
<td></td>
</tr>
<tr>
<td>2015</td>
<td></td>
<td>Tom Elliott</td>
</tr>
<tr>
<td>2016</td>
<td></td>
<td>No awards given in 2016</td>
</tr>
<tr>
<td>2017</td>
<td>Tom Kelleher</td>
<td>Bill Curtis</td>
</tr>
</tbody>
</table>
Appendix F

F.1

Past Presidents of The Early American Industries Association

Actual dates of service as President are listed when those dates are available.

1. William Buell Sprague 1933 to 1938
2. Lewis Noble Wiggins 1938 to 1941
3. Alexander J. Wall 1941 to 1942
4. Warren C. Lane 1942 to 1946
5. John Davis Hatch, Jr. 1946 to 1947
7. Robert G. Hill 1955 to 1957
8. Fred C. Sabin 1957 to 1962
9. Lawrence S. Cooke 1962 to 1964
11. Wallace P. Wetzel 1968 to 1973
13. William M. Dickson 1976 to 1979
15. Douglas R. Hough 1982 to 1985
16. Harvey F. Jeacock 1985 to 1987
17. Alan G. Bates 1987 to 1989
19. James M. Gaynor 1993 to 1995
22. J. B. Cox 1999 to 2001
23. Peter J. Hathaway 2001 to 2003
24. David L. Parke, Jr. 2003 to 2005
25. Donald D. Rosebrook 2005 to 2007
27. Judith McMillen 2009 to 2011
28. Thomas Elliott 2011 to 2013
29. Paul Van Pernis 2013 to 2015
30. Patrick Lasswell 2015 to 2017
31. Denise Richer 2017 to 2019
F.2

**Location of Past Meetings of**
**The Early American Industries Association**

Actual dates and total numbers of members in attendance are listed for those meetings for which the information is available.

<table>
<thead>
<tr>
<th>Date</th>
<th>Location</th>
<th>Attendance</th>
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<tbody>
<tr>
<td>1. August 31, 1933</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>16</td>
</tr>
<tr>
<td>2. September 1, 1934</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>40</td>
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<tr>
<td>3. September 17, 1935</td>
<td>Salem, Massachusetts</td>
<td>Unknown</td>
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<tr>
<td>4. August 29, 1936</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>Unknown</td>
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<tr>
<td>5. September 17, 1937</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
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<td>6. August 26, 1938</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>Unknown</td>
</tr>
<tr>
<td>8. October 14, 1939</td>
<td>Albany Institute of History and Art Albany, New York</td>
<td>Unknown</td>
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<tr>
<td>9. November 9, 1940</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>100</td>
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<tr>
<td>10. November 3, 1941</td>
<td>Wiggins Old Tavern Northampton, Massachusetts</td>
<td>150</td>
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<tr>
<td>12. September 18-19, 1942</td>
<td>Worcester, Massachusetts</td>
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<td>Date</td>
<td>Location and Details</td>
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<td>-----------------------------------------------------------</td>
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<tr>
<td>13. June 26, 1943</td>
<td>Albany Institute of History and Art</td>
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<td></td>
<td>Albany, New York</td>
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<tr>
<td>14. 1944</td>
<td>No meeting was held because of World War II</td>
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<td>15. October 19-20, 1945</td>
<td>Old Wiggins Tavern</td>
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<td>Northampton, Massachusetts</td>
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<td>New York, New York</td>
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<tr>
<td>17. October 4-5, 1946</td>
<td>Old Sturbridge, Massachusetts</td>
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<td>18. May 9-10, 1947</td>
<td>Bucks County Historical Society</td>
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<tr>
<td></td>
<td>Doylestown, Pennsylvania</td>
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<td>19. October 17-18, 1947</td>
<td>Staten Island Historical Society</td>
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<td></td>
<td>Richmond, Staten Island, New York</td>
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<tr>
<td></td>
<td>Cooperstown, New York</td>
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<tr>
<td>22. November 4-5, 1949</td>
<td>Worcester, Massachusetts</td>
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<td>23. June 16-17, 1950</td>
<td>Old Sturbridge Village</td>
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<td></td>
<td>Sturbridge, Massachusetts</td>
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<tr>
<td>25. June 15-16, 1951</td>
<td>Museum Village of Smith’s Clove</td>
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<td></td>
<td>Monroe, New York</td>
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<tr>
<td>27. May 9-11, 1952</td>
<td>Henry Ford Museum and Greenfield Village</td>
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<td></td>
<td>Dearborn, Michigan</td>
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<tr>
<td>28. October 17-19, 1952</td>
<td>Salem, Massachusetts</td>
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<td></td>
<td>Shelburne, Vermont</td>
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<td>Date/Period</td>
<td>Location</td>
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<tr>
<td>October 30-31, November 1, 1953</td>
<td>Colonial Williamsburg, Williamsburg, Virginia</td>
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<td>June 25-27, 1954</td>
<td>Plimoth Plantation, Plymouth, Massachusetts</td>
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<tr>
<td>October 1-3, 1954</td>
<td>Cooperstown, New York</td>
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<td>June 25-27, 1955</td>
<td>Old Sturbridge Village, Sturbridge, Massachusetts</td>
<td>125</td>
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<td>October 14-16, 1955</td>
<td>Old Museum Village of Smith’s Clove, Monroe, New York</td>
<td>80</td>
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<tr>
<td>June 22-24, 1956</td>
<td>Old Wiggins Tavern, Northampton, Massachusetts</td>
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<td>October 12-14, 1956</td>
<td>Columbus, Ohio</td>
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<td>June 7-9, 1957</td>
<td>Corning, New York</td>
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<td>October 4-6, 1957</td>
<td>Old Salem Village, Winston-Salem, North Carolina</td>
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<td>June 27-29, 1958</td>
<td>Bucks County Historical Society, Doylestown, Pennsylvania</td>
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<tr>
<td>October 17-19, 1958 25th Anniversary Meeting</td>
<td>Henry Ford Museum and Greenfield Village, Dearborn, Michigan</td>
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<tr>
<td>June 26-28, 1959</td>
<td>Saugus Iron Works, Saugus, Massachusetts</td>
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<td>October 31, 1959</td>
<td>Colonial Williamsburg, Williamsburg, Virginia</td>
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<td>Spring, 1960</td>
<td>Shelburne Museum, Shelburne, Vermont</td>
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<td>Fall, 1960</td>
<td>Farmer’s Museum, Cooperstown, New York</td>
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<tr>
<td>Date</td>
<td>Location</td>
<td>Place</td>
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<td>June, 1961</td>
<td>Richmondtown</td>
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<td>November, 1961</td>
<td>Landis Valley Museum</td>
<td>Unknown</td>
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<td>Spring, 1962</td>
<td>Old Sturbridge Village</td>
<td>Unknown</td>
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<td>Fall, 1962</td>
<td>Martius Campus Museum</td>
<td>Unknown</td>
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<td>March, 1963</td>
<td>Plimoth Plantation</td>
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<td>Fall, 1963</td>
<td>Greenfield Village and Henry Ford Museum</td>
<td>Unknown</td>
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<td>Spring, 1964</td>
<td>Hancock Shaker Community</td>
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<td>Shaker Museum</td>
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<td>Old Chatham</td>
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<td>October, 1964</td>
<td>Winterthur Museum</td>
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<td>Hagley Museum</td>
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<td>Spring, 1965</td>
<td>Mercer Museum</td>
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<td>Doylestown</td>
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<td>Fall, 1965</td>
<td>Upper Canada Village</td>
<td>Unknown</td>
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<td>Morrisburg</td>
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<tr>
<td>Spring, 1966</td>
<td>Mystic Seaport</td>
<td>Unknown</td>
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<td>Mystic</td>
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<td>October, 1966</td>
<td>Old Salem Village</td>
<td>Unknown</td>
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<tr>
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<td>Winston-Salem</td>
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<tr>
<td>June, 1967</td>
<td>Museum Village of Smith’s Clove</td>
<td>Unknown</td>
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<tr>
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<td>Monroe</td>
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<tr>
<td>Fall, 1967</td>
<td>Farmer’s Museum</td>
<td>Unknown</td>
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<tr>
<td></td>
<td>Cooperstown</td>
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</table>
59. May, 1968  
Old Sturbridge Village  
Sturbridge, Massachusetts  
Unknown

60. October, 1968  
Colonial Williamsburg  
Williamsburg, Virginia  
Unknown

61. Spring, 1969  
Saugus Iron Works  
Saugus, Massachusetts  
The Essex Institute and the  
Peabody Museum  
Salem, Massachusetts  
200

62. Fall, 1969  
Pennsylvania Farm Museum  
of Landis Valley  
Lancaster, Pennsylvania  
Unknown

63. May, 1970  
Plimoth Plantation  
Plymouth, Massachusetts  
164

64. September, 1970  
Shelburne Museum  
Shelburne, Vermont  
Unknown

65. Spring, 1971  
Old Bethpage Village  
Long Island, New York  
Unknown

66. November, 1971  
Winterthur Museum  
and The Hagley Museum  
Wilmington, Delaware  
Unknown

67. Spring, 1972  
Old Economy  
Ambridge, Pennsylvania  
Unknown

68. Fall, 1972  
Upper Canada Village  
Ontario, Canada  
Unknown

69. May, 1973  
Mercer Museum  
Doylestown, Pennsylvania  
Unknown

70. Fall, 1973  
Henry Ford Museum  
and Greenfield Village  
Dearborn, Michigan  
Unknown

71. Spring, 1974  
Bath Maritime Museum  
Bath, Maine  
Unknown
72. Fall, 1974  Heritage Plantation
              Sandwich, Massachusetts  Unknown

73. Spring, 1975  Center of Science and Industry
                  and Ohio Village
                  Columbus, Ohio  Unknown

74. Fall, 1975  Black Creek Pioneer Village
                Ontario, Canada  Unknown

75. Spring, 1976  Old Sturbridge Village
                  Sturbridge, Massachusetts  Unknown

76. Fall, 1976  Pennsylvania Farm Museum
                of Landis Valley
                Lancaster, Pennsylvania  Unknown

77. Spring, 1977  Old Salem Village
                  Winston-Salem, North Carolina  Unknown

78. Fall, 1977  Mystic Seaport
                Mystic, Connecticut  Unknown

79. Spring, 1978  The New York State Museum,
                  The Albany Institute of History and Art
                  Albany, New York  Unknown

80. Fall, 1978  Smithsonian Institution
                Washington, D.C.  Unknown

81. Spring, 1979  The Henry Ford Museum
                  and Greenfield Village
                  Dearborn, Michigan  Unknown

82. Fall, 1979  Winterthur Museum and
                The Hagley Museum
                Wilmington, Delaware  Unknown

83. Spring, 1980  Colonial Williamsburg
                  Williamsburg, Virginia  Unknown

84. Fall, 1980  Old Saugus Ironworks
                Saugus, Massachusetts
                The Essex Institute and
                The Peabody Museum
                Salem, Massachusetts  Unknown
86. Fall, 1981  Mercer Museum  Unknown
               Doylestown, Pennsylvania
87. Spring, 1982  Shelburne Museum  Unknown
               Shelburne, Vermont
88. Fall, 1982  Annapolis, Maryland  Unknown
89. June, 1983  Rochester Institute of Technology  Unknown
               Rochester, New York
90. October 1983  Joint Meeting with MWTCA  430
               Saint Louis, Missouri
91. Spring, 1984  Drew University  Unknown
               Madison, New Jersey
92. Fall, 1984  Joint meeting hosted by  Unknown
               EAIA-West
               Sacramento, California
93. Spring, 1985  Maine Maritime Museum  Unknown
               Bath, Maine
94. Fall, 1985  Reading, Pennsylvania  Unknown
95. Spring, 1986  Hempstead, Long Island,  Unknown
               New York
96. Fall, 1986  Milton Agricultural Museum,  Unknown
               Pioneer Village at Black Creek,
               Seagram Museum
               Cambridge and
               Waterloo, Ontario, Canada
97. Spring, 1987  Burlington, Massachusetts area:  Unknown
               Lowell Historic District, Schwamb
               Mill in Arlington, Museum of National
               Heritage in Lexington and Museum of
               American Textile History in Andover
98. October, 1987  Colonial Williamsburg  Unknown
               Williamsburg, Virginia
**Starting in 1988, EAIA elected to have only an annual meeting.**

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual Meeting</th>
<th>Location</th>
<th>Notes</th>
</tr>
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<tbody>
<tr>
<td>100. 1989</td>
<td>Annual Meeting</td>
<td>Henry Ford Museum Dearborn, Michigan</td>
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<td>101. 1990</td>
<td>Annual Meeting</td>
<td>Mystic Seaport Mystic, Connecticut</td>
<td>Unknown</td>
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<tr>
<td>102. 1991</td>
<td>Annual Meeting</td>
<td>Landis Valley Museum Lancaster, Pennsylvania</td>
<td>316</td>
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<tr>
<td>103. 1992</td>
<td>Annual Meeting</td>
<td>Co-hosted by EAIA and Southwest Tool Collectors Association San Antonio, Texas</td>
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<td>Annual Meeting</td>
<td>Albany, New York</td>
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<tr>
<td>105. 1994</td>
<td>Annual Meeting</td>
<td>18th Century Tool Symposium, Colonial Williamsburg Williamsburg, Virginia</td>
<td>400</td>
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<tr>
<td>106. 1995</td>
<td>Annual Meeting</td>
<td>Columbus, Indiana</td>
<td>147</td>
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<td>107. 1996</td>
<td>Annual Meeting</td>
<td>Salem, Essex, Massachusetts</td>
<td>219</td>
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<tr>
<td>108. 1997</td>
<td>Annual Meeting</td>
<td>Old Salem Village Winston-Salem, North Carolina</td>
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<tr>
<td>109. 1998</td>
<td>Annual Meeting</td>
<td>Scranton, Pennsylvania</td>
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<td>110. 1999</td>
<td>Annual Meeting</td>
<td>Ottawa, Ontario, Canada</td>
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<td>111. 2000</td>
<td>Annual Meeting</td>
<td>Old Sturbridge Village Sturbridge, Massachusetts</td>
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<td>Annual Meeting</td>
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<td>Annual Meeting</td>
<td>Rochester, New York</td>
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<td>114. 2003</td>
<td>Annual Meeting</td>
<td>Burlington, Vermont</td>
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<td>115. 2004</td>
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<tr>
<td>Meeting Number</td>
<td>Year</td>
<td>Location</td>
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<td>116</td>
<td>2005</td>
<td>Charleston, South Carolina</td>
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<td>117</td>
<td>2006</td>
<td>Colonial Williamsburg</td>
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<td>118</td>
<td>2007</td>
<td>New Orleans, Louisiana</td>
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<td>119</td>
<td>2008</td>
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<td>120</td>
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<td>122</td>
<td>2011</td>
<td>The Henry Ford Museum</td>
<td>170</td>
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<td></td>
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<td>and Greenfield Village</td>
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<td></td>
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<td>Dearborn, Michigan</td>
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<td>123</td>
<td>2012</td>
<td>Solomon’s Island, MD</td>
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<td>124</td>
<td>2013</td>
<td>Hyannis, Massachusetts</td>
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<td>125</td>
<td>2014</td>
<td>Pittsburgh, PA.</td>
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<td>126</td>
<td>2015</td>
<td>Quebec City, Quebec, Canada</td>
<td>144</td>
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<tr>
<td>127</td>
<td>2016</td>
<td>Shaker Village of Pleasant Hill</td>
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<td></td>
<td>Harrodsburg, KY</td>
<td>150</td>
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<tr>
<td>128</td>
<td>2017</td>
<td>Old Sturbridge Village (OSV)</td>
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<td></td>
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<td>Sturbridge, MA</td>
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G.1

Early American Industries Association
Conflict of Interest Policy

The Early American Industries Association is a nonprofit, tax exempt organization. Maintenance of its tax-exempt status is important both for its continued financial stability and for support from its members. Therefore, the IRS as well as state regulatory and tax officials view the operations of the Early American Industries Association as a public trust, which is subject to scrutiny by and accountable to such governmental authorities as well as to members of the public.

A conflict of interest is defined as an actual or perceived interest by the Executive Director, an officer or board member in an action that results in, or has the appearance of resulting in, personal, organizational, or professional gain. EAIA, officers, board members and the Executive Director are obligated to always act in the best interest of EAIA. This obligation requires that any officer, board member, or the Executive Director in the performance of EAIA duties, seek only the furtherance of EAIA’s mission. At all times, officers, board members, and the Executive Director are prohibited from using their job title or EAIA’s name or property, for private profit or benefit.

A. The officers, board members and the Executive Director of EAIA should neither solicit nor accept gratuities, favors, or anything of monetary value from contractors/vendors. This is not intended to preclude bona-fide EAIA fund raising activities.

B. No officer, board member or the Executive Director of EAIA shall participate in the selection, awarding, or administration of a purchase or contract with a vendor where to his or her knowledge, any of the following has a financial interest in that purchase or contract:

1. The officer, board member or the Executive Director;
2. Any member of their immediate family;
3. Their partner;
4. An organization in which any of the above is an officer, director, or employee;
5. A person or organization with whom any of the above individuals is negotiating or has an arrangement concerning prospective employment.

C. Disclosure – Any possible conflict of interest shall be disclosed by the person or persons concerned.
D. Board Action – When a conflict of interest is relevant to a matter requiring action by the EAIA Board, the interested person(s) shall call it to the attention of the EAIA Board and said person(s) shall not vote on the matter. In addition, the person(s) shall not participate in the final decision or related deliberation regarding the matter under consideration. When there is a doubt as to whether a conflict exists; the matters shall be resolved by a vote of the Board of Directors excluding the person(s) concerning whose situation the doubt has arisen.

E. Record of Conflict – The official minutes of the EAIA Board shall reflect that the conflict of interest was disclosed and the interested person(s) did not participate in the final discussion or vote and did not vote on the matter.

F. Annual Statements – Each board member, officer, and the Executive Director of EAIA shall at the time of their appointment sign a statement which affirms such person:

   a. Has received a copy of the conflict of interest policy,

   b. Has read and understands the policy,

   c. Has agreed to comply with the policy.
**Early American Industries Association**  
**List of Publications**


I.

**Social Media Policy**

The following are guidelines set forth in regard to social media activity while representing The Early American Industries Association; Inc. (applies to employees, board, volunteers, committee members, and others who may represent the association):

1) Engage only in a reasonable amount of personal social media activity during business hours.
2) When posting publicly on behalf of the Early American Industries Association, please express only the views of the association. Always separate your personal views from the views of the association. To help alleviate any confusion, use the following notice: The views expressed on this page are mine alone and do not necessarily reflect the views of the Early American Industries Association.

3) Before posting any information for the Early American Industries Association, confirm its validity.

4) Respect any and all confidential information relating to the Early American Industries Association. Keep in mind that the organization’s social media “followers” may not be the same group of people as our members. Member data must be kept confidential.

5) Abstain from publicly posting any biased content – please realize that our organization represents a wide variety of people and organizations, with diverse opinions - professional, political and personal. Unless our board has chosen to take a political position on an issue officially, do not make any statements that take such a position.

6) Be respectful towards the organization, fellow members, as well as business affiliates and prospective members.

7) When identifying yourself as an employee of the Early American Industries Association, use caution and common sense with your online activity. Assume that what you post is being read by our Members.

8) Feel free to use social sites such as Facebook strictly as a personal network. If you do not wish to friend coworkers or clients, do not feel pressured to do so.

9) Review this policy if you are uncertain with anything pertaining to social media activity.

The guidelines above are in place to help establish a separation of staff, board and volunteer private and public online identities, as well as to assist in maintaining a public online existence that promotes and adds value to the Early American Industries Association.

Your public online activity reflects you and the Early American Industries Association. With this in mind, the Early American
Industries Association asks you to be smart and respectful in your online activity.

Approved 10/29/2017 Through Board Resolution

J.

**Regional Meeting Planning Guide**

What does it take to hold a regional meeting? If you have an idea for a program, consider organizing a local event. Meetings make a significant contribution to the EAIA by providing an opportunity for the exchange of information and recruitment of new members. The first step is to contact the EAIA office about six months prior to holding the event in order to get it on the calendar. After that there are a few simple steps to follow.

Identify a host organization. There are many history museums and historic sites that have facilities and welcome projects which will promote their organizations and attract visitors. Minimum requirements are:

1. A parking lot of sufficient capacity to accommodate visitors and tailgating
2. Collections or exhibitions that will be of interest to our members
3. A staff person or volunteer who will be the contact at the museum

- Next, contact the chairperson of any regional tool collectors groups and invite them to participate and work with them to choose a date.
- After these initial contacts are made, plan a program for the day. A typical program might include tool trading from 8:00 to 10:00 a.m., a business meeting for any of the participating organizations could be held from 9:30 to 10 a.m., the main program, and lunch. If there are other sites, antique shops, or tool dealers in the area that members may like to visit, have that information available for attendees. A good
program might be a lecture, display of private collections, guided tour of the museum or behind-the-scenes inspection of museum collections.

- Regardless of the size of your program, you will need to develop a budget. Expenses for the day must be covered through registration fees. Costs you might anticipate are group admission to the museum, coffee and doughnuts for the tool sale, a box lunch and an honorarium for a speaker. Based on the total costs and your best estimate of the attendance, you can then set the registration fee.
- You will need help with the meeting from some other EAIA volunteers to take care of registration and to man an EAIA information table.
- Publicity is important. There should be notices published in Shavings and the newsletters of participating organizations. Send press releases to local newspapers, too. Post it on Face Book and other social networking sites. We will post it on the EAIA webpage, and we can send emails to members in your region.
- Preside at the meeting. Someone must play host, welcome guests, make a pitch for EAIA, trouble shoot, and settle any accounts.
- Finally, send a report to Shavings, and give someone the task of snapping a few photographs.

If you are interested just give me call and I’ll be happy to walk you through the process. You can phone me at (703) 967-9399 or e-mail Executivedirector@eaiainfo.org

K.

Annual Meeting Planning Guide

In accordance with Appendix B.1 of the Policies & Procedure Manual, the Annual Meeting Chairperson is responsible for ensuring that the preparation and management of the annual meeting is satisfactorily completed by the Meetings and Program (M & P) Committee. Appendix B.1 also enumerates the activities required of the M & P Committee.

The purpose of this document is to provide a companion guidance document and an institutional resource to assist the Chairperson and the M & P Committee to
execute their responsibilities based on experience in past meetings. In addition to providing
detailed guidance, it includes a number of templates that will simplifying the effort and avoid unnecessary reinvention of documents and processes. The Guideline is generally arranged to address the individual responsibilities in Appendix B.1.

1. Identify and organize the Committee.
   - Meet with Executive Director and 2\textsuperscript{nd} Vice President to generally agree to the approach to be taken in planning the meeting.
   - Get the effort started and members of the M & P Committee identified at least 18 months before the date of the meeting.
   - Reach an understanding of the scope of responsibility for the Committee and each member or volunteer. Make sure that nobody (including the Chairperson) is overburdened by responsibilities and that the work is distributed in a manner that involves several people and permits good communication. List of typical activities and responsibilities for preparation are shown in Appendix 1.
   - Identify at least one member in addition to the Chairperson capable of visiting the venue and associated sites to take pictures and follow up on site arrangements.
   - Include a member who is familiar with the region and preferably has an association with the historical locations/organizations to be visited.

2. Select a location for the Annual Meeting with some input from the directors, attendees at previous meet(s), membership and obtain the approval of the Board of Directors.
   - Basic parameters for a good meeting venue are:
     - Within reasonable distance to the centroid of the membership distribution, preferably by car. The current centroid of members is in the vicinity of southern Pennsylvania.
     - Nearby venues of historical interest, particularly for early American industry.
     - Relatively easy access from airports and major highways.
     - Good accommodations at a reasonable rate.
     - Will accommodate the traditional activities of EAIA (tailgating, banquet, tool trading, auction, displays &demonstrations, presentations and what’s it session).
• Avoid a meeting venue in essentially the same region as meetings in the recent past.
• Select the date with particular consideration of the impact of graduations on hotel accommodations and meeting venue.

3. Develop a schedule to prepare for the Meeting.
• Communicate the schedule to the Meeting and Programs Committee and the Board.
• Typical activities and a representative schedule are shown in Appendix 2.

4. Develop a budget for the Annual Meeting with the First Vice-President and the Executive Director.
• Typical components of budget are shown in Appendix 3
• Estimate the number of attendees for distribution of fixed costs. A good historical source is the Annual Meeting data in the P&P Manual, the meeting location being an important parameter.
• Obtain pricing on a per-person basis wherever possible from the venue (either a hotel or other host facility).
• Establish a price point for registrant fees based on the budget (including contingencies and profit for EAIA).
• Include additional charges for unique activities, e.g., workshops.
• Have the budget approved by the Executive Committee.
• Work within the parameters of the budget for the Annual Meeting. Any proposed significant costs in excess of the individual budget items should have concurrence from the Executive Director and, as appropriate, raised to the Executive Committee. This is particularly important if a proposed cost increase approaches the budgeted contingency.

5. Negotiate and sign contract with the host facility for the meeting.
• Important considerations in hotel selection: distance, transportation, accessibility, price point, capacity, using competition in negotiation either for one or more hotels.
• If at all possible, identify suitable hotels in the area and obtain initial quotes based a list of activities, meeting room requirements, conference
services required, and the number of rooms required for attendee accommodation per the program (Appendix 5).

- Start and close negotiations as early as possible in order to reserve a block of rooms. If the anticipated number of attendees at the meeting exceeds the available rooms in the principal hotel, negotiate with another hotel, using the rates at the principal location as leverage.

- Include complimentary attendee hotel rooms at a rate of 1 complimentary room per 7 paid rooms and negotiate for other complimentary services and rooms, e.g., storage for the silent auction.

- Extend the room rate to a 2-3 days before and after the meeting (generally many less rooms, dependent on other attractions in the area that attendees may want to visit).

- Do not agree to have EAIA responsible for any rooms that are not used by attendees or otherwise commit EAIA to financial risk. Review the contract(s) with the Executive Director and Executive Committee and receive written concurrence to execute the contract (generally by the Executive Director and Meeting Chair).

6. Make museum and/or historic site contacts.

- Identify members who are associated with sites and willingness to help coordinate.

- Consider cost of transportation, number of people to be accommodated.

- Handicapped accessibility should always be considered. The sites should be as accessible as possible and preferably have manual wheelchairs or electric scooters available. In some cases, it may be necessary to arrange for golf carts or an equivalent method of transportation if the site is large.

7. Negotiate and sign contracts in collaboration with the Executive Director for suppliers (caterers, buses, handicapped transportation, historic sites, etc.).

- Use multiple quotes to obtain competitive rates.

- School buses are often a very cost-effective transportation. However, handicapped accessibility may be an issue.

8. Schedule all meeting events, including meals, transportation and side trips.
• Include social events and time for socializing.
• Schedule activities with sufficient time for transportation assembly and loading.
• Consider accessibility issues and effect on timing and distances.
• Limit the number of activities that a registrant can sign up for, particularly if the activity has limited capacity.

   • Make arrangements with the auctioneer as early as possible. Give them enough time to develop an inventory to offer at the auction as EAIA annual meetings may be close to the auctioneer’s regular auction schedule.
   • Coordinate with the auctioneer for arrangements at the venue and meeting schedule.
   • The auctioneer assumes all contractual relationships and costs associated with the public auction.
   • Solicit EAIA members as runners for the auction.

10. Establish a display theme for the meeting
   • Try to develop a theme that will encourage the largest number of members to bring a display. If possible relate the theme to the venue or the industries that were prevalent in that area.
   • Confirm the theme with the Executive Committee and Executive Director.

11. Write promotional articles for Shavings and the EAIA website.
   • Provide content for the EAIA website “Annual Meeting” pages and supporting information in the EAIA blog. Content should include an engaging description of the meeting venue, the activities that are planned and a description of the area and other attractions. Pictures are very important and are typically available from the Chamber of Commerce, historic sites and hotel. The specificity of the content on the website and blog should increase as the date for the meeting nears. Include the display theme and the auction. Encourage members to bring items for
the silent auction as well as provide items for the public auction to benefit EAIA.

- Promotional articles should be written in Shavings for the 4 issues prior to the meeting and a retrospective on the meeting provided for the 1st issue after the meeting. The content should be similar to that on the website and increase in detail as the meeting nears. Again, pictures are very important, particularly if they can be obtained for the specific activities planned. Approximate publication copy submittal dates for Shavings are below. Specific dates must be obtained from the Shavings editor well before the 1st copy is due.
  - Summer – 1st week in July
  - Fall – 1st week in October
  - Winter – 1st week in January
  - Spring – 3rd week in February
  - Summer after the meeting - 1st week in July

- The Chronicle cover typically includes a brief description of the meeting with a photograph. This should be coordinated with the Chronicle editor early in the year before the meeting.

12. Solicit volunteers from the membership, M&P Committee, and the Board for roles/responsibilities at the meeting. Typical tasks for the meeting are shown in Appendix 4).

13. Arranging the speakers, and demonstrators.

- Solicit demonstrators in Shavings and through broadcast e-mails to the membership.
- Speakers are typically best sourced from members and experts from the historic sites or museums. Work with the site contacts to determine subjects and personnel for presentations. Members who have written for the Chronicle may also be able to provide excellent presentations.
- Arrange to video the speakers and upload the edited video to the EAIA website. Make sure that the exact format of the video is understood by all involved so that uploading to the website or an associated service (YouTube, Vimeo, et.) is straightforward.
- Limit demonstrators to the reasonable capacity of the venue.
• Coordinate with demonstrators and the venue regarding permitted activities, responsibility and timing for set-up and breakdown, and resources the venue may be able to provide, e.g., electricity and tables.

14. Prepare the copy for the meeting brochure and making arrangements with the printer and mailing house;
• Copy should be reviewed by the Committee for clarity and ease in filling out
• Clearly state capacity limits for activities.
• Include a question about accessibility and needs.
• Printing and mailing should go through the Executive Director.
• Send registration materials to the membership at least 100 days in advance of the Annual Meeting.

An editable example is provided in Appendix 5.

15. Set up registration on the website with the Executive Director and, as needed, the Webmaster. On-line registration should be completely consistent with the mailed registration form and include selection of activities, whether or not there are associated fees.

16. Process registrations as they come in.
• For mailed registrations,
  o Send checks to the Executive Director
  o Send confirmations to the registrants and include confirmation of activities with limited capacity that they will be able to attend
• For on-line registrations show the number of remaining places in capacity limited activities
• Maintain a log of all registrations (paper & on-line) to track availability of capacity limited activities. Example shown in Appendix 6.
• Confirm activities accepted (if there are limited capacities)

17. Prepare materials for the registration packets including badges, schedules, attendee lists, etc.
• List of typical registration packet items are shown in Appendix 1 and typical information for the “welcome letter” is provided in Appendix 7.
• Soliciting commercial mementos for registration packets
18. Interact with Tool Exchange, Consignment Table, Book Sales, Auction, Speaker and Display Managers (“Event Managers”) during meeting planning and during the event to ensure that these functions have a time and a place.

19. Serve as a contact person(s) between EAIA members, and hotel/venue/sites staff as needed during the meeting.

20. Complete follow-up activities
   - Collect questionnaires (Appendix 8) included in the registration packages and compile the results (Appendix 9)
   - Write summary report to the directors at the Fall board meeting after the annual meeting
   - Send thank you letters to demonstrators, presenters, corporate sponsors and management of sites visited during the meeting

**A Note on Communication:**

The Chairperson of the Meetings and Programs Committee is essentially a project manager who manages a project almost entirely staffed and supported by volunteers. In order to assure that the meeting preparation and management is executed efficiently and with the engagement of the entire Committee, it is absolutely critical that the Chairperson keep the team aware of the plan and progress to and through the meeting. It requires excellent group and personal communication. It also requires leadership, organization, and regular recognition of those who contribute. The latter is often the most important element of engagement, and ultimately success.

Appendices (Embedded below in editable files)

**Appendix 1 - Meeting Preparation Task Responsibility & Status Template**

**Appendix 2 – Timeline for Meeting Preparation**
Appendix 2 - Timeline for Meeting Preparation and Management.xlsx

Appendix 3 – Budget Template

Appendix 3 - EAIA 20xx Annual Meeting Budget Template.xlsx

Appendix 4 – Meeting Management Action Template

Appendix 4 - Annual Meeting Management Action Template.xlsx

Appendix 5 – Meeting/Registration Brochure Template

Appendix 5 - Registration Template.doc

Appendix 6 - Registration Log Template

Appendix 6 - Registration Log Template.xlsx

Appendix 7 - Welcome Letter Template

Appendix 7 - Welcome Letter Template.docx

Appendix 8 – Questionnaire

Appendix 8 - Sample Questionnaire.docx

Appendix 9 – Questionnaire Summary

Appendix 9 - Questionnaire Summary.xlsx